



THE STATE BAR OF CALIFORNIA

180 HOWARD STREET, SAN FRANCISCO, CA 94105-1639
Tel: (415) 538-2000 Fax: (415) 538-2305

Title of Report: Measures To Implement Strategic Plan and To Enhance and Ensure Public Protection

Statutory Citation: Business and Professions Code sections 6001.2 and 6140.12

Date of Report: February 15, 2017

Business and Professions Code section 6140.12 (added Stats. 2011, ch. 417, § 47) requires that The State Bar of California's Board of Trustees complete and implement a five-year strategic plan to be updated every two years and that each year by February 15, the State Bar president's report to the Supreme Court, the Governor, and the Senate and Assembly Committees on Judiciary on the measures the board has taken to implement the strategic plan and those measures the board will need to take in the remaining years of the strategic plan. Business and Professions Code section 6001.2 (added Stats. 2011, ch. 417, § 2.5) also requires that the State Bar, commencing in 2015 and every three years thereafter, submit by May 15 a report on its measures and recommendations for enhancing the protection of the public and ensuring that protection of the public is its highest priority.

To comply with both these provisions, the State Bar's Board of Trustees annually holds a planning session to review the State Bar's progress in implementing its strategic plan and to consider and propose other measures to enhance its mission of public protection, including proposals to ensure access to justice and diversity in the justice system consistent with that mission.

We are pleased to submit the attached 2017-2022 Five-Year Strategic Plan of The State Bar of California, as required by Business and Professions Code section 6140.12 (added Stats. 2011, ch. 417, § 47).

We anticipate enhancements to this Plan when the work of the 2016-17 Governance in the Public Interest Task Force is completed on May 15, 2017.

The full report is available at: <http://www.calbar.ca.gov/AboutUs/Reports.aspx>.

A printed copy of the report may be obtained by calling 415-538-2075.



THE STATE BAR OF CALIFORNIA

JAMES P. FOX
President

180 HOWARD STREET, SAN FRANCISCO, CA 94105-1639

February 15, 2017

Honorable Tani G. Cantil-Sakauye
Chief Justice of California
Supreme Court of California
455 Golden Gate Avenue
San Francisco, CA 94102-3660

Honorable Jerry Brown
Governor of California
State Capitol, Suite 1173
Sacramento, CA 95814

Honorable Kevin de León
Senate President Pro Tempore
State Capitol, Room 205
Sacramento, CA 95814

Honorable Anthony Rendon
Speaker of the Assembly
State Capitol, Room 219
Sacramento, CA 95814

Honorable Hannah-Beth Jackson
Chair, Senate Committee on Judiciary
State Capitol Room 2032
Sacramento, CA 95814

Honorable Mark Stone
Chair, Assembly Committee on Judiciary
State Capitol, Room 3146
Sacramento, CA 95814

Dear Chief Justice Cantil-Sakauye, Governor Brown, President pro Tem DeLeon, Speaker Rendon, Senator Jackson, and Assemblymember Stone:

I am pleased to submit the attached 2017-2022 Five Year Strategic Plan of The State Bar of California, as required by Business and Professions Code section 6140.12.

In 2017 The State Bar of California will celebrate its ninetieth anniversary, and will also implement important reforms as the agency shifts from one which combines private associational activities with governmental regulatory functions, to a government agency focused exclusively on the State Bar's paramount public protection mission. We welcome this change and look forward to using the 2017-2022 Strategic Plan as a road map and living document to ensure the success of this transformation.

The attached Strategic Plan outlines five fundamental goals, as dynamic as they are significant:

1. Successfully transition to the 'new State Bar' – an agency focused exclusively on public protection through regulating the legal profession and promoting access to justice.
2. Ensure a timely, fair, and appropriately resourced admissions, discipline, and regulatory system to uphold and enforce standards for the more than 250,000 lawyers licensed in California.

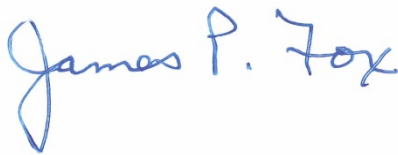
3. Improve the fiscal and operational management of the State Bar, emphasizing integrity, transparency, accountability, and excellence.
4. Support access to justice for all California residents and improvements to the state's justice system.
5. Proactively inform and educate all stakeholders, but particularly the public, about the State Bar's responsibilities, initiatives, and resources.

Together, these five goals and the specific objectives which enable their successful implementation are designed to enable the State Bar in setting a standard of performance and a level of excellence of which all Californians can be proud.

In this time of dramatic change and reform at the State Bar, the 2017-2022 Strategic Plan should be seen as an outline and a dynamic roadmap for change. It will be updated and expanded on as necessary implementation plans are perfected. As an initial first step, we anticipate enhancements to this Plan when the work of the 2017 Task Force on Governance in the Public Interest is completed on May 15, 2017. This work and the anticipated separation of the Sections are two important developments that will unfold in the months ahead. Thereafter, staff will develop an Operational Plan, which will outline the measurable activities that the Bar will undertake to achieve Strategic Plan goals. We are committed to updating the Strategic Plan periodically as our reform efforts proceed.

Sincerely,

James P. Fox



President

cc: Carin Fujisaki, Principal Attorney to the Chief Justice of California; Gregory Fortescue, Supreme Court Civil Central Staff; Nancy McFadden, Executive Secretary, Office of the Governor; Daniel Seeman, Deputy Legislative Secretary, Office of the Governor; Margie Estrada Caniglia, Chief Counsel, Senate Judiciary Committee; Alison Merrilees, Chief Counsel, Assembly Judiciary Committee