



The State Bar *of California*

180 Howard Street, San Francisco, CA 94105

Tel: 415-538-2000

November 21, 2018

Daniel Alvarez
Secretary of the California State Senate
State Capitol, Room 3044
Sacramento, CA 95814

Mr. E. Dotson Wilson
Chief Clerk of the California State Assembly
State Capitol, Room 3196
Sacramento, CA 95814

Ms. Diane F. Boyer-Vine
Legislative Counsel
State of California
State Capitol, Room 3021
Sacramento, CA 95814

Dear Mr. Alvarez, Mr. Wilson, and Ms. Boyer-Vine:

The State Bar's preliminary 2019 budget is submitted at a pivotal moment in our history. The Bar's leadership has a renewed focus on our regulatory mission and is poised to continue to advance vitally-needed reforms. The extensive reform work that has been underway at the Bar has included significant cost saving measures over the last few years, including drastic reductions in temporary help and consulting costs and the elimination of numerous executive positions. However after 20 years without a licensing fee increase, the State Bar's ability to move forward is seriously jeopardized. The 2019 preliminary budget reflects our commitment to continued investments in measures to increase performance, accountability, and good governance. Given the State Bar's deteriorating fiscal position, this commitment translates to significant projected deficit spending in 2019.

The State Bar's Board of Trustees (Board) recognized our dire financial condition during its November meeting. The Board approved the submission of this preliminary budget in order for the Legislature to understand the nexus between our financial need and our ability to fulfill our statutory obligations. The Board also recognized the converse, that reducing the 2019 budget to conform with anticipated revenues from static fees would endanger our ability to meet our charge.

THE STATE BAR'S 2019 PRELIMINARY BUDGET – ONE-TIME CAPITAL EXPENDITURES

2019 General Fund expenditures, which are supported by mandatory licensing fees, total \$91.8 million. This represents an increase of 7.7 percent from 2018 budgeted expenditure levels, and compares to \$76.5 million in budgeted 2019 revenue. Much of the \$15.3 million in budgeted reserve spending represents planned non-recurring expenses:

- \$3.7 million to renovate the last remaining vacant floor at the State Bar's 180 Howard Street location so that it can be leased to an existing tenant that has expressed a strong interest in expanding its space in the building. Although the associated short-term upfront costs are significant, anticipated rental revenue of approximately \$1 million a year will provide a new long-term revenue source in support of the Bar's public protection mission;
- \$4.7 million for capital improvement investments for the State Bar's 180 Howard Street location. These investments support HVAC and fire/life safety system upgrades which are necessary to ensure that the building operates safely and efficiently and is compliant with current building codes; and
- \$1.1 million for implementation of the Oracle Enterprise Resource Planning system which will replace the State Bar's current outdated, unsupported, and unintegrated finance, human resources, and procurement systems. Implementation of this system will improve operational efficiency and enable significantly increased transparency for the public and other stakeholders.

Based on the preliminary budget as submitted, the State Bar's General Fund reserve level would total \$6.1 million as of December 31, 2019, an amount which equates to 3 weeks of status quo operations, and is well below the 17 percent level recommended by the California State Auditor.

BALANCING STEWARDSHIP WITH PUBLIC PROTECTION

Although the Board recognized that the above-described one-time expenditures are consistent with appropriate fiscal stewardship of the State Bar, continued deficit spending at the level contemplated by the preliminary budget, or at any level, will not be possible in future years. Simply put, the organization is on a collision course with retrenchment and downsizing absent a

fee increase. The Board recognizes this reality. Consequently, the Board considered elimination of the following one- time expenses as part of the November budget deliberation process:

Capital Investment	Total Expense	Reserve Balance w/out Expense	Reserve %
Renovate vacant floor for lease	\$3.7M	\$9.8M	11.1%
Structural capital improvements, 180 Howard Street	\$4.7M	\$10.8M	12.4%
Renovation and Structural	\$8.4M	\$14.5M	17.4%

Although this conservative approach has merits, the Board expressed a strong concern that failure to make needed investments will negatively and potentially irreversibly impact both the State Bar and the public we serve. As such, the Board chose not to eliminate these one-time expenditures at this time in order to convey the requisite financial information and condition to the Legislature.

The Board, however, committed to consider these one-time expenditures in addition to other drastic cost-saving measures, such as a hiring freeze, as part of final budget development deliberations in January 2019. Following this meeting we will submit a final 2019 budget in February 2019. In addition, the Board has directed staff to develop a plan outlining the specific steps the State Bar will take should a fee increase for 2020 and beyond not be authorized. The Board will review that plan in January 2019 as well.

The inextricable and unrelenting march of time has finally caught up with us. We are now compelled to balance stewardship against public protection, highlighting the tension between the Board's duty to prudently manage dwindling fiscal resources and our responsibility to protect the public.

With respect to Other (non-General) Funds, the 2019 preliminary budget reflects \$91.5 million in revenue and \$102.6 million in expenses. Planned reserve spending, primarily stemming from the draw-down of nearly \$9.6 million in Bank Settlement Fund revenue to be used to support legal service grants, accounts for a significant portion of the variance between revenue and expenses outside of the General Fund. This \$9.6 million, in addition to increased IOLTA and Equal Access Fund allocations, will result in a meaningful increase in funding to support critical access to justice efforts throughout the state in 2019. The Admissions Fund reflects an operating deficit due to projected declines in the number of bar exam takers; revenue projections will be updated for the

Mr. Daniel Alvarez
Mr. E. Dotson Wilson
Ms. Diane F. Boyer-Vine
November 21, 2018
Page 4

February 2019 budget submission. Lastly, the preliminary budget does not contemplate any transfer from the Lawyer Assistance Program Fund to the Client Security Fund although such transfers are authorized by statute. Any future transfer will be dependent on final decisions regarding the structure of the LAP program, to occur in the Spring of 2019.

Sincerely,

A handwritten signature in blue ink, appearing to read "Jason P. Lee", with a stylized flourish at the end.

Jason P. Lee
Chair, Board of Trustees

A handwritten signature in blue ink, appearing to read "Leah T. Wilson", with a stylized flourish at the end.

Leah T. Wilson
Executive Director

LTW/JA/egl



The State Bar of California

180 Howard Street, San Francisco, CA 94105

Tel: 415-538-2000

Title of Report: 2019 Proposed Final Budget
Statutory Citation: Business and Professions Code section 6140.1
Date of Report: November 21, 2018

The State Bar of California has submitted a report to the Legislature in accordance with Business and Professions Code section 6140.1.

This summary is provided under Government Code section 9795. Business and Professions Code section 6140.1 currently requires the State Bar of California to submit a proposed baseline budget to the Legislature on November 15th so that the budget may be reviewed in conjunction with any bill that authorizes the State Bar's imposition of licensing fees on its members. Beginning January 1, 2019, section 6140.1 will require the State Bar to submit an adopted final budget on February 28.

The statutorily approved licensing fee remains flat for 2019 at \$315. The licensing fee has not increased since 1998, and without an increase the State Bar's ability to continue to advance reforms, improve the performance of its discipline system, and support foundationally critical investments in information technology and capital infrastructure, is in jeopardy. The 2019 preliminary budget reflects the State Bar's commitment to continued investments in measures to increase performance, accountability, and good governance. Given the State Bar's deteriorating fiscal position, this commitment translates to significant projected deficit spending in the General Fund for 2019.

The preliminary 2019 budget reflects implementation of the five year strategic plan and significant reform efforts over the past two years. General Fund expenditures, which are supported by mandatory licensing fees, total \$91.8 million for 2019. This represents an increase of 7.7 percent from 2018 budgeted expenditure levels, and compares to \$76.5 million in budgeted 2019 revenue. Of the \$15.3 million in budgeted reserve spending, \$8.5 million represents planned non-recurring capital expenditures necessary to preserve the Bar's physical assets, and \$2.2 million for technology initiatives that will increase operational efficiency and public transparency. Projected ending reserves for 2019 are \$6.1 million or 6.6 percent of General Fund expenses.

With respect to Other (non-General) Funds, the 2018 preliminary budget reflects \$91.5 million in revenue and \$102.6 million in expenditures. Planned reserve spending, primarily stemming from the draw-down of nearly \$10 million in Bank Settlement Fund revenue to be used to support legal service grants, accounts for a significant portion of the variance between revenue and expenditures outside of the General Fund. This \$9.6 million, in addition to increased IOLTA and Equal Access Fund allocations, will result in a meaningful increase in funding to support critical access to justice efforts throughout the state in 2019.

The 2019 preliminary budget can be accessed at: www.calbar.ca.gov/About-Us/Our-Mission/Protecting-the-Public/Reports

A printed copy of the report may be obtained by calling (415) 538-2549.

2019 STATE BAR PROPOSED BASELINE BUDGET



THE STATE BAR OF CALIFORNIA
NOVEMBER 2018

Table of Contents

A. State Bar 2019 Total Budget.....	1
B. Office Summaries.....	2-3
C. Office Rollup.....	4-22
1. Executive Director	4
2. Chief Trial Counsel.....	5
3. State Bar Court	6
4. Programs Division	7
5. Access & Inclusion	8
6. Admissions.....	9
7. Attorney Regulation & Consumer Resources.....	10
8. Case Management & Supervision.....	11
9. Client Security Fund	12
10. Professional Competence	13
11. Administrative Division	14
12. General Services.....	15
13. Human Resources.....	16
14. Information Technology.....	17
15. Special Projects.....	18
16. Finance.....	19
17. General Counsel	20
18. Mission Advancement and Accountability	21
19. Non-Departmental	22
D. Cost Centers by Office	23
E. Projected Reserve Balance by Fund.....	73
F. Fund Condition Statements.....	74
G. Indirect Cost Summary.....	86
H. General Fund Five Year Forecast (2020-2024)	87

STATE BAR TOTAL

Statements of Fund Condition

	2017 Actual	2018 Projection	2019 Budget
Beginning Net Position	156,381,600	145,393,500	114,092,800
<u>Revenues</u>			
Mandatory Fees	73,825,400	75,643,300	76,567,300
Voluntary Fees & Donations	8,528,000	9,237,900	8,428,200
Exam Fees	14,536,600	13,787,300	13,935,300
Grants	22,174,600	25,710,100	25,857,400
Other Revenues	34,912,300	28,836,900	43,114,800
Total Revenues	153,976,900	153,215,500	167,903,000
<u>Expenses</u>			
Personnel Expenses	75,207,800	78,237,600	86,365,400
Leases and Rent	7,129,700	7,759,500	7,986,700
Services	11,754,500	12,409,200	11,945,400
Legal Services Grants	39,010,000	50,227,700	62,670,700
Supplies and Equipment	4,900,800	16,401,300	16,686,100
Other Expenses	17,267,000	10,522,500	2,255,200
Debt Service	820,900	1,193,200	1,035,100
Depreciation	3,817,500	0	0
CSF Payments	6,339,400	8,900,000	6,900,000
CSF Reimbursements	-1,282,400	-1,136,700	-1,485,000
Total Expenses	164,965,200	184,514,300	194,359,600
<u>Interfund Transactions</u>			
Interfund Transfers In	2,275,200	3,641,900	100,000
Indirect Costs	-100	500	200
Interfund Transfers Out	-2,274,900	-3,644,300	-100,000
Total Interfund Transactions	200	-1,900	200
Ending Net Position	145,393,500	114,092,800	87,636,400

Operating Budget Summary

Overview

Each operating division carries out the Bar's mission by advancing one of the four strategic goals: 1) ensuring a timely, fair, and appropriately resourced discipline and regulatory system; 2) informing and educating stakeholders about the Bar's responsibilities, initiatives, and accomplishments; 3) improving fiscal and operational management emphasizing integrity, transparency, and accountability; and 4) supporting access to justice and improvements in the justice system. As Table 1 demonstrates, the Office of Access & Inclusion assumes the largest portion of the Bar's budget, followed by Chief Trial Counsel and Admissions.

Office Budgets

Table 1 compares the adopted 2019 budget to 2018 actual expenditures by office, and outlines budget variance by dollar amount and percent change from the previous year.

Table 1: Bar Expenses by Operating Offices

Expenses	2018 Projected Expenses	2019 Budgeted Expenses	Budget Change	Percent Change
Executive Director	\$1,268,600	\$543,300	-\$725,300	-57.2%
Chief Trial Counsel	\$32,007,500	\$37,084,500	\$5,077,000	15.9%
State Bar Court	\$7,298,700	\$7,523,000	\$224,300	3.1%
Programs Division	\$12,900	\$32,900	\$20,000	155.0%
Access & Inclusion	\$52,813,500	\$66,109,500	\$13,296,000	25.2%
Admissions	\$19,883,800	\$18,541,400	-\$1,342,400	-6.8%
Attorney Regulation & Consumer Resources	\$4,118,600	\$4,240,900	\$122,300	3.0%
Case Management & Supervision	\$2,563,600	\$2,680,100	\$116,500	4.5%
Client Security Fund	\$9,712,500	\$7,925,300	-\$1,787,200	-18.4%
Professional Competence	\$1,879,700	\$2,373,000	\$493,300	26.2%
Administrative Division	\$43,900	\$15,500	-\$28,400	-64.7%
General Services	\$14,162,600	\$18,966,400	\$4,803,800	33.9%
Human Resources	\$2,628,500	\$2,453,200	-\$175,300	-6.7%
Information Technology	\$8,522,200	\$10,367,500	\$1,845,300	21.7%
Special Projects	\$7,200,100	\$2,230,800	-\$4,969,300	-69.0%
Finance	\$3,016,000	\$3,572,700	\$556,700	18.5%
General Counsel	\$3,666,400	\$4,544,800	\$878,400	24.0%
Mission Advancement & Accountability	\$4,524,300	\$5,454,800	\$930,500	20.6%
Non-Departmental	\$850,500	-\$300,000	-\$1,150,500	-135.3%
Education	\$8,340,400	\$0	-\$8,340,400	-100.0%
Total Fund Uses	\$184,514,300	\$194,359,600	\$9,845,300	5.3%

Table 2: Distribution of Full Time Employees by Office

Budgeted Full Time Equivalents

The 2019 adopted budget funds 582.33 full-time equivalent positions within the Bar's operating divisions. **Table 2** outlines staffing levels within each office.

Office	2019 Headcount	Percent of Total
Executive Director	1.7	0.3%
Chief Trial Counsel	255.4	43.8%
State Bar Court	38.7	6.7%
Access & Inclusion	19.3	3.3%
Admissions	65.3	11.2%
Attorney Regulation & Consumer Resources	31.3	5.4%
Case Management & Supervision	17.6	3.0%
Client Security Fund	8.2	1.4%
Professional Competence	11.3	1.9%
General Services	22.0	3.8%
Human Resources	13.0	2.2%
Information Technology	34.0	5.8%
Special Projects	1.0	0.2%
Finance	16.0	2.7%
General Counsel	22.8	3.9%
Mission Advancement & Accountability	24.9	4.3%
Total FTE	582.33	100.0%

Executive Director

Table 1: Supporting Funds

Fund	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
General Fund	\$1,929,300	\$1,128,100	\$0	-\$1,128,100	-100.0%

2019 Budget by Expense Category

The Office of Executive Director total budget for 2019 is \$543,300. Table 2 below provides detailed and comparative information on the Executive Director estimated expenses for 2019. The reduction in personnel expenses from 2018 to 2019 reflects the elimination of eight positions that were dedicated to CLA Support, as part of the Sections transition.

Table 2: Expenses

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Personnel Expenses	\$1,115,000	\$1,039,100	\$470,100	-\$569,000	-54.8%
Leases and Rent	\$1,600	\$0	\$0	\$0	NA
Services	\$441,700	\$81,000	\$3,500	-\$77,500	-95.7%
Supplies and Equipment	\$29,700	\$51,400	\$22,500	-\$28,900	-56.2%
Other Expenses	\$74,000	\$97,100	\$47,200	-\$49,900	-51.4%
Total Expenses	\$1,662,000	\$1,268,600	\$543,300	-\$725,300	-57.2%

2019 Interfund Transactions

Table 3 below provides detailed and comparative information on the Executive Director estimated interfund transfers for 2019.

Table 3: Interfund Transactions

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Indirect Costs	\$88,600	\$7,100	\$0	-\$7,100	-100.0%
Interfund Transfers Out	\$100	\$600	\$0	-\$600	-100.0%
Total Interfund Transactions	\$88,700	\$7,700	\$0	-\$7,700	-100.0%

Chief Trial Counsel

Table 1: Supporting Funds

Fund	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
General Fund	\$64,700	\$557,500	\$983,300	\$425,800	76.4%

2019 Budget by Expense Category

The Office of Chief Trial Counsel total budget for 2019 is \$37,084,500. Table 2 below provides detailed and comparative information on the Chief Trial Counsel estimated expenses for 2019.

Table 2: Expenses

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Personnel Expenses	\$28,048,600	\$31,400,300	\$36,740,500	\$5,340,200	17.0%
Services	\$496,500	\$625,600	\$614,200	-\$11,400	-1.8%
Supplies and Equipment	\$471,800	\$557,900	\$537,600	-\$20,300	-3.6%
Other Expenses	\$98,700	\$169,000	\$192,200	\$23,200	13.7%
CSF Reimbursements	-\$927,300	-\$745,300	-\$1,000,000	-\$254,700	34.2%
Total Expenses	\$28,188,300	\$32,007,500	\$37,084,500	\$5,077,000	15.9%

2019 Interfund Transactions

Table 3 below provides detailed and comparative information on the Chief Trial Counsel estimated interfund transfers for 2019.

Table 3: Interfund Transactions

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Indirect Costs	\$12,743,400	\$13,973,000	\$16,235,400	\$2,262,400	16.2%
Interfund Transfers Out	\$35,700	\$34,600	\$0	-\$34,600	-100.0%
Total Interfund Transactions	\$12,779,100	\$14,007,600	\$16,235,400	\$2,227,800	15.9%

State Bar Court

Table 1: Supporting Funds

Fund	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
General Fund	\$20,700	\$22,800	\$12,700	-\$10,100	-44.3%

2019 Budget by Expense Category

The Office of State Bar Court total budget for 2019 is \$7,523,000. Table 2 below provides detailed and comparative information on the State Bar Court estimated expenses for 2019.

Table 2: Expenses

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Personnel Expenses	\$7,344,700	\$6,832,600	\$7,112,800	\$280,200	4.1%
Leases and Rent	\$20,100	\$40,000	\$23,200	-\$16,800	-42.0%
Services	\$41,000	\$63,000	\$48,900	-\$14,100	-22.4%
Supplies and Equipment	\$151,800	\$216,200	\$172,400	-\$43,800	-20.3%
Other Expenses	\$112,000	\$146,900	\$165,700	\$18,800	12.8%
Total Expenses	\$7,669,600	\$7,298,700	\$7,523,000	\$224,300	3.1%

2019 Interfund Transactions

Table 3 below provides detailed and comparative information on the State Bar Court estimated interfund transfers for 2019.

Table 3: Interfund Transactions

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Indirect Costs	\$4,505,900	\$5,089,900	\$5,253,100	\$163,200	3.2%
Interfund Transfers Out	\$6,700	\$4,500	\$0	-\$4,500	-100.0%
Interfund Transfers In	-\$2,200	-\$2,500	\$0	\$2,500	-100.0%
Total Interfund Transactions	\$4,510,400	\$5,091,900	\$5,253,100	\$161,200	3.2%

Programs Division

Table 1: Supporting Funds

No Funds listed for this office.

2019 Budget by Expense Category

The total 2019 budget for the Programs Division is \$32,900. Table 2 below provides detailed and comparative information on the Programs Division estimated expenses for 2019. These consist of travel and administrative costs for the Chief of the Programs Division.

Table 2: Expenses

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Personnel Expenses	\$0	\$900	\$500	-\$400	-44.4%
Services	\$0	\$100	\$100	\$0	0.0%
Supplies and Equipment	\$0	\$300	\$2,300	\$2,000	666.7%
Other Expenses	\$0	\$11,600	\$30,000	\$18,400	158.6%
Total Expenses	\$0	\$12,900	\$32,900	\$20,000	155.0%

2019 Interfund Transactions

Table 3 below provides detailed and comparative information on the Programs Division estimated interfund transfers for 2019.

Table 3: Interfund Transactions

No Interfund Transfers listed for this office.

Access & Inclusion

Table 1: Supporting Funds

Fund	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Elimination of Bias Fund	\$106,100	\$333,000	\$320,100	-\$12,900	-3.9%
Equal Access Fund	\$22,636,300	\$26,206,200	\$26,089,900	-\$116,300	-0.4%
General Fund	\$71,600	\$68,600	\$92,000	\$23,400	34.1%
Grants Fund	\$13,500	\$1,800	\$0	-\$1,800	-100.0%
Justice Gap Fund	\$1,426,400	\$1,404,000	\$1,249,100	-\$154,900	-11.0%
Bank Settlement Fund	\$303,000	\$150,000	\$50,000	-\$100,000	-66.7%
Legal Services Trust Fund	\$14,126,100	\$14,093,500	\$29,574,100	\$15,480,600	109.8%

2019 Budget by Expense Category

The Office of Access & Inclusion total budget for 2019 is \$66,109,500. Table 2 below provides detailed and comparative information on the Access & Inclusion estimated expenses for 2019.

Table 2: Expenses

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Personnel Expenses	\$2,568,400	\$2,039,400	\$2,802,200	\$762,800	37.4%
Leases and Rent	\$3,700	\$2,700	\$0	-\$2,700	-100.0%
Services	\$245,100	\$271,800	\$423,200	\$151,400	55.7%
Legal Services Grants	\$38,960,000	\$50,227,700	\$62,670,700	\$12,443,000	24.8%
Supplies and Equipment	\$54,400	\$146,000	\$89,300	-\$56,700	-38.8%
Other Expenses	\$79,900	\$125,900	\$124,100	-\$1,800	-1.4%
Total Expenses	\$41,911,500	\$52,813,500	\$66,109,500	\$13,296,000	25.2%

2019 Interfund Transactions

Table 3 below provides detailed and comparative information on the Access & Inclusion estimated interfund transfers for 2019.

Table 3: Interfund Transactions

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Indirect Costs	\$1,518,500	\$1,541,200	\$1,500,900	-\$40,300	-2.6%
Interfund Transfers Out	\$1,800	\$800	\$0	-\$800	-100.0%
Total Interfund Transactions	\$1,520,300	\$1,542,000	\$1,500,900	-\$41,100	-2.7%

Admissions

Table 1: Supporting Funds

Fund	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Admissions Fund	\$21,557,000	\$20,941,700	\$20,941,700	\$0	0.0%
Legal Specialization Fund	\$608,500	\$2,312,800	\$1,974,200	-\$338,600	-14.6%

2019 Budget by Expense Category

The Office of Admissions total budget for 2019 is \$18,541,400. Table 2 below provides detailed and comparative information on the Admissions estimated expenses for 2019.

Table 2: Expenses

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Personnel Expenses	\$7,550,300	\$7,828,900	\$8,234,000	\$405,100	5.2%
Leases and Rent	\$2,141,100	\$1,965,200	\$2,008,500	\$43,300	2.2%
Services	\$4,948,300	\$6,485,800	\$5,426,300	-\$1,059,500	-16.3%
Supplies and Equipment	\$2,078,700	\$2,980,800	\$2,301,700	-\$679,100	-22.8%
Other Expenses	\$565,300	\$623,100	\$570,900	-\$52,200	-8.4%
Total Expenses	\$17,283,700	\$19,883,800	\$18,541,400	-\$1,342,400	-6.8%

2019 Interfund Transactions

Table 3 below provides detailed and comparative information on the Admissions estimated interfund transfers for 2019.

Table 3: Interfund Transactions

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Indirect Costs	\$5,703,700	\$5,849,400	\$6,163,900	\$314,500	5.4%
Interfund Transfers Out	\$1,200	\$2,101,900	\$100,000	-\$2,001,900	-95.2%
Interfund Transfers In	-\$900	-\$1,100,000	-\$100,000	\$1,000,000	-90.9%
Total Interfund Transactions	\$5,704,000	\$6,851,300	\$6,163,900	-\$687,400	-10.0%

Attorney Regulation & Consumer Resources

Table 1: Supporting Funds

Fund	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
General Fund	\$889,300	\$1,511,400	\$1,029,900	-\$481,500	-31.9%

2019 Budget by Expense Category

The Office of Attorney Regulation & Consumer Resources total budget for 2019 is \$4,240,900. Table 2 below provides detailed and comparative information on the Attorney Regulation & Consumer Resources estimated expenses for 2019.

Table 2: Expenses

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Personnel Expenses	\$2,975,200	\$3,600,800	\$3,758,700	\$157,900	4.4%
Services	\$146,700	\$233,900	\$201,900	-\$32,000	-13.7%
Supplies and Equipment	\$172,000	\$238,300	\$233,100	-\$5,200	-2.2%
Other Expenses	\$33,500	\$45,600	\$47,200	\$1,600	3.5%
Total Expenses	\$3,327,400	\$4,118,600	\$4,240,900	\$122,300	3.0%

2019 Interfund Transactions

Table 3 below provides detailed and comparative information on the Attorney Regulation & Consumer Resources estimated interfund transfers for 2019.

Table 3: Interfund Transactions

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Indirect Costs	\$1,647,400	\$1,649,400	\$2,265,700	\$616,300	37.4%
Interfund Transfers Out	\$300	\$400	\$0	-\$400	-100.0%
Total Interfund Transactions	\$1,647,700	\$1,649,800	\$2,265,700	\$615,900	37.3%

Case Management & Supervision

Table 1: Supporting Funds

Fund	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Lawyer Assistance Program Fund	\$2,121,100	\$2,128,500	\$2,127,000	-\$1,500	-0.1%

2019 Budget by Expense Category

The Office of Case Management & Supervision total budget for 2019 is \$2,680,100. Table 2 below provides detailed and comparative information on the Case Management & Supervision estimated expenses for 2019.

Table 2: Expenses

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Personnel Expenses	\$1,786,000	\$1,965,100	\$2,375,700	\$410,600	20.9%
Leases and Rent	\$4,100	\$25,000	\$104,300	\$79,300	317.2%
Services	\$81,400	\$355,600	\$71,700	-\$283,900	-79.8%
Supplies and Equipment	\$30,400	\$135,500	\$45,000	-\$90,500	-66.8%
Other Expenses	\$76,100	\$82,400	\$83,400	\$1,000	1.2%
Total Expenses	\$1,978,000	\$2,563,600	\$2,680,100	\$116,500	4.5%

2019 Interfund Transactions

Table 3 below provides detailed and comparative information on the Case Management & Supervision estimated interfund transfers for 2019.

Table 3: Interfund Transactions

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Indirect Costs	\$853,500	\$957,700	\$991,800	\$34,100	3.6%
Interfund Transfers Out	\$400	\$250,400	\$0	-\$250,400	-100.0%
Interfund Transfers In	-\$1,200	-\$1,200	\$0	\$1,200	-100.0%
Total Interfund Transactions	\$852,700	\$1,206,900	\$991,800	-\$215,100	-17.8%

Client Security Fund

Table 1: Supporting Funds

Fund	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Client Security Fund	\$7,925,700	\$7,979,500	\$7,976,700	-\$2,800	0.0%

2019 Budget by Expense Category

The Office of Client Security Fund total budget for 2019 is \$7,925,300. Table 2 below provides detailed and comparative information on the Client Security Fund estimated expenses for 2019.

Table 2: Expenses

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Personnel Expenses	\$1,284,500	\$1,298,100	\$1,456,300	\$158,200	12.2%
Services	\$6,700	\$11,500	\$10,900	-\$600	-5.2%
Supplies and Equipment	\$23,900	\$30,600	\$30,000	-\$600	-2.0%
Other Expenses	\$3,200	-\$136,300	\$13,100	\$149,400	-109.6%
CSF Payments	\$6,339,400	\$8,900,000	\$6,900,000	-\$2,000,000	-22.5%
CSF Reimbursements	-\$355,100	-\$391,400	-\$485,000	-\$93,600	23.9%
Total Expenses	\$7,302,600	\$9,712,500	\$7,925,300	-\$1,787,200	-18.4%

2019 Interfund Transactions

Table 3 below provides detailed and comparative information on the Client Security Fund estimated interfund transfers for 2019.

Table 3: Interfund Transactions

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Indirect Costs	\$580,200	\$734,600	\$581,800	-\$152,800	-20.8%
Interfund Transfers Out	\$1,100	\$1,600	\$0	-\$1,600	-100.0%
Interfund Transfers In	-\$1,604,900	-\$254,800	\$0	\$254,800	-100.0%
Total Interfund Transactions	-\$1,023,600	\$481,400	\$581,800	\$100,400	20.9%

Professional Competence

Table 1: Supporting Funds

Fund	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
General Fund	\$30,300	\$68,800	\$45,300	-\$23,500	-34.2%

2019 Budget by Expense Category

The Office of Professional Competence total budget for 2019 is \$2,373,000. Table 2 below provides detailed and comparative information on the Professional Competence estimated expenses for 2019.

Table 2: Expenses

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Personnel Expenses	\$1,310,500	\$1,533,200	\$1,844,100	\$310,900	20.3%
Leases and Rent	\$0	\$4,300	\$200	-\$4,100	-95.3%
Services	\$198,900	\$221,700	\$428,400	\$206,700	93.2%
Supplies and Equipment	\$34,000	\$63,600	\$50,400	-\$13,200	-20.8%
Other Expenses	\$63,500	\$56,900	\$49,900	-\$7,000	-12.3%
Total Expenses	\$1,606,900	\$1,879,700	\$2,373,000	\$493,300	26.2%

2019 Interfund Transactions

Table 3 below provides detailed and comparative information on the Professional Competence estimated interfund transfers for 2019.

Table 3: Interfund Transactions

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Indirect Costs	\$822,100	\$934,100	\$1,038,400	\$104,300	11.2%
Interfund Transfers Out	\$700	\$800	\$0	-\$800	-100.0%
Interfund Transfers In	-\$5,200	-\$900	\$0	\$900	-100.0%
Total Interfund Transactions	\$817,600	\$934,000	\$1,038,400	\$104,400	11.2%

Administrative Divison

Table 1: Supporting Funds

No Funds listed for this office.

2019 Budget by Expense Category

The total 2019 budget for the Administrative Division is \$15,500. Table 2 below provides detailed and comparative information on the Administrative Divison estimated expenses for 2019. These consist of travel and administrative costs for the Chief of the Administrative Division.

Table 2: Expenses

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Personnel Expenses	\$89,700	\$32,600	\$500	-\$32,100	-98.5%
Services	\$0	\$1,600	\$0	-\$1,600	-100.0%
Supplies and Equipment	\$200	\$900	\$1,000	\$100	11.1%
Other Expenses	\$3,500	\$8,800	\$14,000	\$5,200	59.1%
Total Expenses	\$93,400	\$43,900	\$15,500	-\$28,400	-64.7%

2019 Interfund Transactions

Table 3 below provides detailed and comparative information on the Administrative Divison estimated interfund transfers for 2019.

Table 3: Interfund Transactions

No Interfund Transfers listed for this office.

General Services

Table 1: Supporting Funds

Fund	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
General Fund	\$2,272,700	\$2,568,400	\$3,321,100	\$752,700	29.3%
SF Tenant Improvement Fund	\$24,900	\$50,000	\$50,000	\$0	0.0%

2019 Budget by Expense Category

The Office of General Services total budget for 2019 is \$18,966,400. Table 2 below provides detailed and comparative information on the General Services estimated expenses for 2019.

Table 2: Expenses

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Personnel Expenses	\$2,194,800	\$2,319,000	\$2,524,100	\$205,100	8.8%
Leases and Rent	\$4,707,400	\$5,290,400	\$5,293,400	\$3,000	0.1%
Services	\$742,100	\$686,400	\$1,174,400	\$488,000	71.1%
Supplies and Equipment	\$1,332,500	\$4,589,900	\$8,911,200	\$4,321,300	94.1%
Other Expenses	\$28,200	\$83,700	\$28,200	-\$55,500	-66.3%
Debt Service	\$820,900	\$1,193,200	\$1,035,100	-\$158,100	-13.3%
Depreciation	\$2,392,300	\$0	\$0	\$0	NA
Total Expenses	\$12,218,200	\$14,162,600	\$18,966,400	\$4,803,800	33.9%

2019 Interfund Transactions

Table 3 below provides detailed and comparative information on the General Services estimated interfund transfers for 2019.

Table 3: Interfund Transactions

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Indirect Costs	-\$3,535,400	-\$3,049,900	-\$3,439,100	-\$389,200	12.8%
Total Interfund Transactions	-\$3,535,400	-\$3,049,900	-\$3,439,100	-\$389,200	12.8%

Human Resources

Table 1: Supporting Funds

No Funds listed for this office.

2019 Budget by Expense Category

The Office of Human Resources total budget for 2019 is \$2,453,200. Table 2 below provides detailed and comparative information on the Human Resources estimated expenses for 2019.

Table 2: Expenses

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Personnel Expenses	\$1,417,600	\$2,184,500	\$2,001,800	-\$182,700	-8.4%
Services	\$183,000	\$161,600	\$136,000	-\$25,600	-15.8%
Supplies and Equipment	\$48,600	\$83,200	\$75,900	-\$7,300	-8.8%
Other Expenses	\$134,800	\$199,200	\$239,500	\$40,300	20.2%
Total Expenses	\$1,784,000	\$2,628,500	\$2,453,200	-\$175,300	-6.7%

2019 Interfund Transactions

Table 3 below provides detailed and comparative information on the Human Resources estimated interfund transfers for 2019.

Table 3: Interfund Transactions

No Interfund Transfers listed for this office.

Information Technology

Table 1: Supporting Funds

No Funds listed for this office.

2019 Budget by Expense Category

The Office of Information Technology total budget for 2019 is \$10,367,500. Table 2 below provides detailed and comparative information on the Information Technology estimated expenses for 2019.

Table 2: Expenses

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Personnel Expenses	\$4,538,400	\$5,518,700	\$6,044,400	\$525,700	9.5%
Leases and Rent	\$240,300	\$424,900	\$552,900	\$128,000	30.1%
Services	\$214,000	\$225,100	\$767,000	\$541,900	240.7%
Supplies and Equipment	\$1,206,700	\$2,238,600	\$2,912,100	\$673,500	30.1%
Other Expenses	\$27,300	\$114,900	\$91,100	-\$23,800	-20.7%
Total Expenses	\$6,226,700	\$8,522,200	\$10,367,500	\$1,845,300	21.7%

2019 Interfund Transactions

Table 3 below provides detailed and comparative information on the Information Technology estimated interfund transfers for 2019.

Table 3: Interfund Transactions

No Interfund Transfers listed for this office.

Special Projects

Table 1: Supporting Funds

No Funds listed for this office.

2019 Budget by Expense Category

The Office of Special Projects total budget for 2019 is \$2,230,800. Table 2 below provides detailed and comparative information on the Special Projects estimated expenses for 2019.

Table 2: Expenses

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Personnel Expenses	\$656,100	\$1,499,800	\$200,800	-\$1,299,000	-86.6%
Services	\$712,000	\$1,023,400	\$930,000	-\$93,400	-9.1%
Supplies and Equipment	-\$1,279,700	\$4,675,700	\$1,100,000	-\$3,575,700	-76.5%
Other Expenses	\$600	\$1,200	\$0	-\$1,200	-100.0%
Total Expenses	\$89,000	\$7,200,100	\$2,230,800	-\$4,969,300	-69.0%

2019 Interfund Transactions

Table 3 below provides detailed and comparative information on the Special Projects estimated interfund transfers for 2019.

Table 3: Interfund Transactions

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Indirect Costs	\$119,000	\$677,600	\$76,800	-\$600,800	-88.7%
Interfund Transfers In	-\$400,000	-\$2,224,500	\$0	\$2,224,500	-100.0%
Total Interfund Transactions	-\$281,000	-\$1,546,900	\$76,800	\$1,623,700	-105.0%

Finance

Table 1: Supporting Funds

No Funds listed for this office.

2019 Budget by Expense Category

The Office of Finance total budget for 2019 is \$3,572,700. Table 2 below provides detailed and comparative information on the Finance estimated expenses for 2019.

Table 2: Expenses

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Personnel Expenses	\$1,865,700	\$1,686,400	\$2,440,300	\$753,900	44.7%
Services	\$1,357,000	\$1,206,700	\$1,014,300	-\$192,400	-15.9%
Supplies and Equipment	\$122,000	\$95,200	\$88,400	-\$6,800	-7.1%
Other Expenses	\$12,000	\$27,700	\$29,700	\$2,000	7.2%
Total Expenses	\$3,356,700	\$3,016,000	\$3,572,700	\$556,700	18.5%

2019 Interfund Transactions

Table 3 below provides detailed and comparative information on the Finance estimated interfund transfers for 2019.

Table 3: Interfund Transactions

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Interfund Transfers Out	\$400,000	\$0	\$0	\$0	NA
Total Interfund Transactions	\$400,000	\$0	\$0	\$0	NA

General Counsel

Table 1: Supporting Funds

No Funds listed for this office.

2019 Budget by Expense Category

The Office of General Counsel total budget for 2019 is \$4,544,800. Table 2 below provides detailed and comparative information on the General Counsel estimated expenses for 2019.

Table 2: Expenses

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Personnel Expenses	\$3,477,800	\$3,338,200	\$4,207,900	\$869,700	26.1%
Services	\$66,300	\$220,000	\$189,500	-\$30,500	-13.9%
Supplies and Equipment	\$45,700	\$60,200	\$61,000	\$800	1.3%
Other Expenses	\$43,400	\$48,000	\$86,400	\$38,400	80.0%
Total Expenses	\$3,633,200	\$3,666,400	\$4,544,800	\$878,400	24.0%

2019 Interfund Transactions

Table 3 below provides detailed and comparative information on the General Counsel estimated interfund transfers for 2019.

Table 3: Interfund Transactions

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Interfund Transfers Out	\$5,800	\$5,700	\$0	-\$5,700	-100.0%
Total Interfund Transactions	\$5,800	\$5,700	\$0	-\$5,700	-100.0%

Mission Advancement & Accountability

Mission Advancement & Accountability Division is made up of the Offices of Strategic Communications and Stakeholder Engagement; Secretariat (formerly known as Board and Committee Support); Legislative Liaison, and; Research and Institutional Accountability.

Table 1: Supporting Funds

Fund	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
General Fund	\$177,000	\$135,000	\$135,000	\$0	0.0%
Grants Fund	\$0	\$0	\$257,500	\$257,500	NA
Legislative Activities Fund	\$166,400	\$777,400	\$777,400	\$0	0.0%

2019 Budget by Expense Category

The total 2019 budget for the Mission Advancement & Accountability Division is \$5,454,800. Table 2 below provides detailed and comparative information on the Mission Advancement & Accountability estimated expenses for 2019.

Table 2: Expenses

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Personnel Expenses	\$3,038,900	\$3,024,500	\$4,150,700	\$1,126,200	37.2%
Leases and Rent	\$3,700	\$7,000	\$4,200	-\$2,800	-40.0%
Services	\$363,200	\$534,400	\$505,100	-\$29,300	-5.5%
Legal Services Grants	\$50,000	\$0	\$0	\$0	NA
Supplies and Equipment	\$345,500	\$482,000	\$352,200	-\$129,800	-26.9%
Other Expenses	\$386,700	\$476,400	\$442,600	-\$33,800	-7.1%
Total Expenses	\$4,188,000	\$4,524,300	\$5,454,800	\$930,500	20.6%

2019 Interfund Transactions

Table 3 below provides detailed and comparative information on the Mission Advancement & Accountability estimated interfund transfers for 2019.

Table 3: Interfund Transactions

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Indirect Costs	\$694,700	\$780,100	\$460,200	-\$319,900	-41.0%
Interfund Transfers Out	\$0	\$800	\$0	-\$800	-100.0%
Total Interfund Transactions	\$694,700	\$780,900	\$460,200	-\$320,700	-41.1%

Non-Departmental

Table 1: Supporting Funds

Fund	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
General Fund	\$68,657,700	\$70,777,500	\$70,896,000	\$118,500	0.2%
Info Tech Special Access Fund	\$8,700	-\$1,000	\$0	\$1,000	-100.0%

2019 Budget by Expense Category

The Office of Non-Departmental total budget for 2019 is (\$300,000). Table 2 below provides detailed and comparative information on the Non-Departmental estimated expenses for 2019.

Table 2: Expenses

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Personnel Expenses	\$2,038,700	\$1,095,500	\$0	-\$1,095,500	-100.0%
Services	\$2,200	\$0	\$0	\$0	NA
Supplies and Equipment	-\$244,100	-\$245,000	-\$300,000	-\$55,000	22.4%
Other Expenses	\$12,621,400	\$0	\$0	\$0	NA
Depreciation	\$1,425,200	\$0	\$0	\$0	NA
Total Expenses	\$15,843,400	\$850,500	-\$300,000	-\$1,150,500	-135.3%

2019 Interfund Transactions

Table 3 below provides detailed and comparative information on the Non-Departmental estimated interfund transfers for 2019.

Table 3: Interfund Transactions

	2017 Actual	2018 Projection	2019 Budget	Adopted Budget Change	
				Dollar Change	Percent Change
Indirect Costs	-\$27,477,900	-\$29,144,700	-\$31,129,100	-\$1,984,400	6.8%
Interfund Transfers Out	\$1,600,000	\$1,242,200	\$0	-\$1,242,200	-100.0%
Interfund Transfers In	-\$39,300	-\$40,300	\$0	\$40,300	-100.0%
Total Interfund Transactions	-\$25,917,200	-\$27,942,800	-\$31,129,100	-\$3,186,300	11.4%

Cost Center/Office Name

<u>Executive Director</u>	2017 Actual	2018 Projected	2019 Budget
10001 Executive Director			
Expenses			
Personnel Expenses	998,600	437,400	470,100
Leases and Rent	1,600	0	0
Services	113,200	103,600	3,500
Supplies and Equipment	27,600	25,400	22,500
Other Expenses	57,600	48,200	47,200
Expenses Total	1,198,600	614,600	543,300
Interfund Transactions			
Interfund Transfers Out	-100	-600	0
Interfund Transactions Total	-100	-600	0
18 Affinity & Insurance Fund			
Revenues			
Other Revenues	61,100	17,800	0
Revenues Total	61,100	17,800	0
Interfund Transactions			
Indirect Costs	-88,600	0	0
Interfund Transactions Total	-88,600	0	0

Cost Center/Office Name

Executive Director

2017 Actual

2018 Projected

2019 Budget

18001 Group Insurance Programs

Revenues

Other Revenues	970,200	0	0
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Revenues Total	970,200	0	0
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Expenses

Services	302,400	-78,600	0
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Supplies and Equipment	0	1,900	0
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Other Expenses	6,200	16,900	0
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Expenses Total	308,600	-59,800	0
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Interfund Transactions

Indirect Costs	0	-1,300	0
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Interfund Transactions Total	0	-1,300	0
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18002 Professional Liab Insurance

Revenues

Other Revenues	873,000	0	0
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Revenues Total	873,000	0	0
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Expenses

Personnel Expenses	116,400	0	0
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Services	1,200	11,000	0
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Supplies and Equipment	2,000	2,200	0
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Other Expenses	9,200	25,400	0
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Expenses Total	128,800	38,600	0
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Interfund Transactions

Indirect Costs	0	-2,600	0
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Interfund Transactions Total	0	-2,600	0
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Cost Center/Office Name

<u>Executive Director</u>	2017 Actual	2018 Projected	2019 Budget
18004 Affinity Programs			
Revenues			
Other Revenues	25,000	1,700	0
Revenues Total	25,000	1,700	0
Expenses			
Services	24,900	43,800	0
Supplies and Equipment	100	1,700	0
Other Expenses	1,000	2,500	0
Expenses Total	26,000	48,000	0
Interfund Transactions			
Indirect Costs	0	-3,200	0
Interfund Transactions Total	0	-3,200	0
23009 CLA Support			
Revenues			
Other Revenues	0	1,108,600	0
Revenues Total	0	1,108,600	0
Expenses			
Personnel Expenses	0	601,700	0
Services	0	1,200	0
Supplies and Equipment	0	20,200	0
Other Expenses	0	4,100	0
Expenses Total	0	627,200	0

Cost Center/Office Name

<u>Chief Trial Counsel</u>	2017 Actual	2018 Projected	2019 Budget
10310 Chief Trial Counsel			
Revenues			
Other Revenues	64,700	557,500	983,300
Revenues Total	64,700	557,500	983,300
Expenses			
Personnel Expenses	27,990,700	31,304,000	36,680,100
Services	373,100	409,300	488,900
Supplies and Equipment	471,600	557,700	537,400
Other Expenses	96,600	166,000	189,200
CSF Reimbursements	-927,300	-745,300	-1,000,000
Expenses Total	28,004,700	31,691,700	36,895,600
Interfund Transactions			
Indirect Costs	-12,718,900	-13,953,700	-16,202,700
Interfund Transfers Out	-35,600	-34,600	0
Interfund Transactions Total	-12,754,500	-13,988,300	-16,202,700
10316 Rule 2201 Conflict Cases			
Expenses			
Personnel Expenses	57,900	96,300	60,400
Services	123,400	216,300	125,300
Supplies and Equipment	200	200	200
Other Expenses	2,100	3,000	3,000
Expenses Total	183,600	315,800	188,900
Interfund Transactions			
Indirect Costs	-24,500	-19,300	-32,700
Interfund Transfers Out	-100	0	0
Interfund Transactions Total	-24,600	-19,300	-32,700

Cost Center/Office Name

<u>State Bar Court</u>	2017 Actual	2018 Projected	2019 Budget
10401 Chief Court Counsel			
Revenues			
Other Revenues	12,400	10,600	600
Revenues Total	12,400	10,600	600
Expenses			
Personnel Expenses	499,100	381,700	368,200
Services	9,100	26,300	12,300
Supplies and Equipment	49,700	86,600	43,800
Other Expenses	14,000	26,200	16,100
Expenses Total	571,900	520,800	440,400
Interfund Transactions			
Indirect Costs	-429,300	-283,800	-301,600
Interfund Transfers Out	-2,100	-700	0
Interfund Transactions Total	-431,400	-284,500	-301,600
10402 Hearing Administration SF			
Revenues			
Other Revenues	0	200	100
Revenues Total	0	200	100
Expenses			
Personnel Expenses	1,025,900	893,000	994,000
Leases and Rent	15,000	32,800	16,000
Services	3,200	3,500	1,000
Supplies and Equipment	25,900	27,700	27,000
Other Expenses	14,700	14,300	16,400
Expenses Total	1,084,700	971,300	1,054,400
Interfund Transactions			
Interfund Transfers In	100	700	0
Indirect Costs	-793,100	-1,158,000	-1,325,100
Interfund Transactions Total	-793,000	-1,157,300	-1,325,100

Cost Center/Office Name

<u>State Bar Court</u>	2017 Actual	2018 Projected	2019 Budget
10403 Hearing Counsel LA/SF			
Expenses			
Personnel Expenses	1,326,300	1,216,100	1,334,500
Services	100	100	0
Supplies and Equipment	9,300	10,900	10,900
Other Expenses	3,200	6,500	10,700
Expenses Total	1,338,900	1,233,600	1,356,100
Interfund Transactions			
Indirect Costs	-724,100	-775,800	-711,100
Interfund Transfers Out	-2,200	-1,900	0
Interfund Transactions Total	-726,300	-777,700	-711,100
10404 Hearing Judges			
Expenses			
Personnel Expenses	1,242,000	1,296,600	1,323,000
Services	22,800	26,800	29,500
Supplies and Equipment	15,700	30,300	30,300
Other Expenses	39,500	43,200	52,100
Expenses Total	1,320,000	1,396,900	1,434,900
Interfund Transactions			
Indirect Costs	-551,300	-615,600	-725,600
Interfund Transfers Out	-600	-500	0
Interfund Transactions Total	-551,900	-616,100	-725,600

Cost Center/Office Name

<u>State Bar Court</u>	2017 Actual	2018 Projected	2019 Budget
10405 Hearing/Effec/Admin LA			
Revenues			
Other Revenues	8,300	12,000	12,000
Revenues Total	8,300	12,000	12,000
Expenses			
Personnel Expenses	1,343,100	1,222,100	1,453,200
Leases and Rent	5,100	7,200	7,200
Services	3,800	4,400	4,400
Supplies and Equipment	37,400	44,000	43,700
Other Expenses	2,100	3,800	9,100
Expenses Total	1,391,500	1,281,500	1,517,600
Interfund Transactions			
Interfund Transfers In	2,100	1,800	0
Indirect Costs	-1,017,100	-916,000	-1,054,200
Interfund Transactions Total	-1,015,000	-914,200	-1,054,200
10407 Presiding/Review Judges			
Expenses			
Personnel Expenses	816,500	839,700	868,500
Services	600	500	300
Supplies and Equipment	7,300	7,800	7,800
Other Expenses	37,800	49,600	51,700
Expenses Total	862,200	897,600	928,300
Interfund Transactions			
Indirect Costs	-331,400	-361,100	-422,400
Interfund Transfers Out	-300	-300	0
Interfund Transactions Total	-331,700	-361,400	-422,400

Cost Center/Office Name

<u>State Bar Court</u>	2017 Actual	2018 Projected	2019 Budget
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10408 Review Counsel/Clerk

Expenses

Personnel Expenses	1,091,800	983,400	771,400
Services	1,400	1,400	1,400
Supplies and Equipment	6,500	8,900	8,900
Other Expenses	700	3,300	9,600
Expenses Total	1,100,400	997,000	791,300

Interfund Transactions

Indirect Costs	-659,600	-979,600	-713,100
Interfund Transfers Out	-1,500	-1,100	0
Interfund Transactions Total	-661,100	-980,700	-713,100

<u>Programs Division</u>	2017 Actual	2018 Projected	2019 Budget
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10015 Programs

Expenses

Personnel Expenses	0	900	500
Services	0	100	100
Supplies and Equipment	0	300	2,300
Other Expenses	0	11,600	30,000
Expenses Total	0	12,900	32,900

Cost Center/Office Name

<u>Access & Inclusion</u>	2017 Actual	2018 Projected	2019 Budget
10901 Commission on Access to Justice			
Expenses			
Services	100	100	100
Supplies and Equipment	3,500	5,700	5,200
Other Expenses	7,600	11,300	10,700
Expenses Total	11,200	17,100	16,000
Interfund Transactions			
Indirect Costs	-3,500	-10,600	-1,300
Interfund Transactions Total	-3,500	-10,600	-1,300
10905 Access & Inclusion			
Revenues			
Other Revenues	71,600	68,600	60,000
Revenues Total	71,600	68,600	60,000
Expenses			
Personnel Expenses	915,000	621,100	968,500
Services	1,000	3,900	153,900
Supplies and Equipment	16,400	15,300	13,400
Other Expenses	21,500	38,700	29,300
Expenses Total	953,900	679,000	1,165,100
Interfund Transactions			
Indirect Costs	-603,400	-650,300	-537,800
Interfund Transfers Out	-1,700	-700	0
Interfund Transactions Total	-605,100	-651,000	-537,800

Cost Center/Office Name

Access & Inclusion

2017 Actual

2018 Projected

2019 Budget

11947 Pgrm. Dev.-Project

Revenues

Other Revenues	0	0	32,000
Revenues Total	0	0	32,000

Expenses

Services	0	0	2,700
Supplies and Equipment	900	2,000	6,300
Other Expenses	0	0	23,000
Expenses Total	900	2,000	32,000

Interfund Transactions

Indirect Costs	0	-100	-2,600
Interfund Transactions Total	0	-100	-2,600

12441 10th Anniversary Programs

Revenues

Other Revenues	3,500	-14,600	0
Revenues Total	3,500	-14,600	0

Expenses

Personnel Expenses	2,200	2,700	0
Services	0	300	0
Expenses Total	2,200	3,000	0

Cost Center/Office Name

<u>Access & Inclusion</u>	2017 Actual	2018 Projected	2019 Budget
12445 Incubator/Modest Means Project			
Revenues			
Grants	0	6,400	0
Revenues Total	0	6,400	0
Expenses			
Legal Services Grants	30,000	20,000	0
Supplies and Equipment	700	700	0
Other Expenses	800	5,700	0
Expenses Total	31,500	26,400	0
12446 Science of Success Project			
Expenses			
Services	9,500	0	0
Expenses Total	9,500	0	0
12447 Effective Lawyering Curriculum			
Revenues			
Grants	10,000	10,000	0
Revenues Total	10,000	10,000	0
Expenses			
Other Expenses	0	5,000	0
Expenses Total	0	5,000	0

Cost Center/Office Name

<u>Access & Inclusion</u>	2017 Actual	2018 Projected	2019 Budget
17 EOB & Bar Relations			
Revenues			
Voluntary Fees & Donations	93,000	320,000	320,000
Other Revenues	1,900	100	100
Revenues Total	94,900	320,100	320,100
Expenses			
Personnel Expenses	138,600	17,300	0
Expenses Total	138,600	17,300	0
Interfund Transactions			
Indirect Costs	-105,400	-3,700	-1,500
Interfund Transactions Total	-105,400	-3,700	-1,500
17001 Voluntary Bar Support			
Revenues			
Other Revenues	0	1,300	0
Revenues Total	0	1,300	0
Expenses			
Personnel Expenses	24,600	0	0
Leases and Rent	800	0	0
Services	-100	0	0
Supplies and Equipment	1,400	0	0
Other Expenses	400	3,500	0
Expenses Total	27,100	3,500	0

Cost Center/Office Name

<u>Access & Inclusion</u>	2017 Actual	2018 Projected	2019 Budget
17007 Center for Access & Fairness			
Revenues			
Other Revenues	6,900	7,300	0
Revenues Total	6,900	7,300	0
Expenses			
Personnel Expenses	219,700	117,700	200,000
Leases and Rent	900	1,300	0
Services	3,000	600	14,000
Supplies and Equipment	8,200	12,100	13,000
Other Expenses	12,900	13,100	9,000
Expenses Total	244,700	144,800	236,000
Interfund Transactions			
Indirect Costs	0	-37,400	-55,000
Interfund Transactions Total	0	-37,400	-55,000
17008 Stakeholder Outreach			
Expenses			
Other Expenses	0	0	4,100
Expenses Total	0	0	4,100
Interfund Transactions			
Indirect Costs	0	0	-300
Interfund Transactions Total	0	0	-300
17009 Bar Leaders Conference			
Expenses			
Supplies and Equipment	100	0	0
Expenses Total	100	0	0

Cost Center/Office Name

<u>Access & Inclusion</u>	2017 Actual	2018 Projected	2019 Budget
17012 Council on Access & Fairness			
Revenues			
Other Revenues	4,300	4,300	0
Revenues Total	4,300	4,300	0
Expenses			
Personnel Expenses	100	0	0
Leases and Rent	2,000	1,400	0
Services	8,300	400	0
Supplies and Equipment	4,600	300	0
Other Expenses	13,200	12,300	14,300
Expenses Total	28,200	14,400	14,300
Interfund Transactions			
Indirect Costs	0	-9,400	-1,200
Interfund Transactions Total	0	-9,400	-1,200
17020 Bar-Wide Charges			
Expenses			
Personnel Expenses	24,600	0	0
Expenses Total	24,600	0	0

Cost Center/Office Name

<u>Access & Inclusion</u>	2017 Actual	2018 Projected	2019 Budget
28 LSTF Asset BU			
Revenues			
Voluntary Fees & Donations	6,863,000	6,750,000	6,101,200
Other Revenues	119,600	83,500	100,000
Revenues Total	6,982,600	6,833,500	6,201,200
Expenses			
Personnel Expenses	100,700	50,000	0
Expenses Total	100,700	50,000	0
Interfund Transactions			
Indirect Costs	-749,700	-56,800	-29,500
Interfund Transactions Total	-749,700	-56,800	-29,500
28002 LSTF Grants			
Revenues			
Other Revenues	7,113,500	7,260,000	23,372,900
Revenues Total	7,113,500	7,260,000	23,372,900
Expenses			
Legal Services Grants	11,035,500	14,009,400	27,603,000
Expenses Total	11,035,500	14,009,400	27,603,000

Cost Center/Office Name

<u>Access & Inclusion</u>	2017 Actual	2018 Projected	2019 Budget
28005 LSTF Administration			
Expenses			
Personnel Expenses	1,140,700	1,227,500	1,533,700
Services	25,600	56,500	42,500
Supplies and Equipment	18,400	93,600	37,600
Other Expenses	-410,700	29,600	29,200
Expenses Total	774,000	1,407,200	1,643,000
Interfund Transactions			
Indirect Costs	0	-724,300	-816,100
Interfund Transfers Out	-100	-100	0
Interfund Transactions Total	-100	-724,400	-816,100
28006 LSTF Grants-BoA Settlement			
Expenses			
Legal Services Grants	231,300	231,000	0
Expenses Total	231,300	231,000	0
28007 LSTF Grants-Citi Settlement			
Expenses			
Legal Services Grants	1,721,100	0	0
Expenses Total	1,721,100	0	0
28009 LSTF Grants-Blue Shield			
Revenues			
Grants	30,000	0	0
Revenues Total	30,000	0	0
Expenses			
Legal Services Grants	20,000	0	0
Other Expenses	0	1,800	0
Expenses Total	20,000	1,800	0

Cost Center/Office Name

<u>Access & Inclusion</u>	2017 Actual	2018 Projected	2019 Budget
29 Equal Access -Asset BU			
Interfund Transactions			
Indirect Costs	-16,100	0	0
Interfund Transactions Total	-16,100	0	0
29001 Equal Access -Admin			
Expenses			
Services	197,700	210,000	210,000
Supplies and Equipment	200	0	0
Other Expenses	321,900	0	0
Expenses Total	519,800	210,000	210,000
Interfund Transactions			
Indirect Costs	0	-13,900	-16,800
Interfund Transactions Total	0	-13,900	-16,800
29002 Equal Access -Grants			
Revenues			
Grants	22,075,600	25,693,700	25,599,900
Other Revenues	560,700	512,500	490,000
Revenues Total	22,636,300	26,206,200	26,089,900
Expenses			
Legal Services Grants	20,804,600	26,009,400	25,614,900
Expenses Total	20,804,600	26,009,400	25,614,900

Cost Center/Office Name

<u>Access & Inclusion</u>	2017 Actual	2018 Projected	2019 Budget
32 Justice Gap Fund - BU			
Revenues			
Voluntary Fees & Donations	1,409,300	1,392,900	1,232,000
Other Revenues	17,100	11,100	17,100
Revenues Total	1,426,400	1,404,000	1,249,100
Interfund Transactions			
Indirect Costs	-9,200	-7,200	-7,000
Interfund Transactions Total	-9,200	-7,200	-7,000
37 Bank Settlement Fund			
Revenues			
Other Revenues	287,000	150,000	50,000
Revenues Total	287,000	150,000	50,000
Interfund Transactions			
Indirect Costs	-31,200	0	0
Interfund Transactions Total	-31,200	0	0

Cost Center/Office Name

<u>Access & Inclusion</u>	2017 Actual	2018 Projected	2019 Budget
37001 B of A-Second Settlement			
Revenues			
Grants	9,000	0	0
Other Revenues	7,000	0	0
Revenues Total	16,000	0	0
Expenses			
Personnel Expenses	2,200	3,100	100,000
Legal Services Grants	5,117,500	9,957,900	9,452,800
Supplies and Equipment	0	16,300	13,800
Other Expenses	112,300	4,900	4,500
Expenses Total	5,232,000	9,982,200	9,571,100
Interfund Transactions			
Indirect Costs	0	-27,500	-31,800
Interfund Transactions Total	0	-27,500	-31,800

Cost Center/Office Name

<u>Admissions</u>	2017 Actual	2018 Projected	2019 Budget
20 Admissions Assets BU			
Expenses			
Personnel Expenses	350,300	118,200	0
Supplies and Equipment	0	1,000	1,000
Expenses Total	350,300	119,200	1,000
Interfund Transactions			
Interfund Transfers In	0	1,000,000	0
Indirect Costs	-4,901,400	-609,200	-100
Interfund Transfers Out	0	-1,100,000	-100,000
Interfund Transactions Total	-4,901,400	-709,200	-100,100
20001 Admissions Overhead			
Expenses			
Personnel Expenses	628,600	539,700	854,500
Leases and Rent	-12,900	5,800	5,800
Services	208,600	340,500	128,900
Supplies and Equipment	14,600	21,500	21,500
Other Expenses	160,900	148,700	108,700
Expenses Total	999,800	1,056,200	1,119,400
Interfund Transactions			
Indirect Costs	0	-389,600	-383,300
Interfund Transactions Total	0	-389,600	-383,300

Cost Center/Office Name

<u>Admissions</u>	2017 Actual	2018 Projected	2019 Budget
20002 Admission Operations			
Expenses			
Personnel Expenses	2,671,100	2,620,700	2,776,800
Leases and Rent	2,051,100	1,866,000	1,877,800
Services	3,155,500	2,915,300	2,848,600
Supplies and Equipment	951,300	1,011,900	943,600
Other Expenses	148,900	164,600	158,700
Expenses Total	8,977,900	8,578,500	8,605,500
Interfund Transactions			
Indirect Costs	0	-1,232,800	-1,923,900
Interfund Transactions Total	0	-1,232,800	-1,923,900
20004 Admissions Administration			
Expenses			
Personnel Expenses	426,900	404,900	662,200
Leases and Rent	1,100	1,500	1,500
Services	282,000	295,100	308,900
Supplies and Equipment	117,000	106,300	91,800
Other Expenses	0	500	500
Expenses Total	827,000	808,300	1,064,900
Interfund Transactions			
Indirect Costs	0	-515,300	-609,000
Interfund Transactions Total	0	-515,300	-609,000
20006 Comm. Bar Examiners			
Interfund Transactions			
Indirect Costs	0	-5,400	0
Interfund Transactions Total	0	-5,400	0

Cost Center/Office Name

Admissions

2017 Actual

2018 Projected

2019 Budget

20007 Law School Regulation

Expenses

Personnel Expenses	311,800	397,200	363,900
Services	27,100	40,900	115,200
Supplies and Equipment	3,300	5,100	5,100
Other Expenses	9,600	15,000	30,000
Expenses Total	351,800	458,200	514,200

Interfund Transactions

Indirect Costs	0	-173,300	-216,200
Interfund Transfers Out	-400	-400	0
Interfund Transactions Total	-400	-173,700	-216,200

20009 Admissions Revenue

Revenues

Exam Fees	14,275,500	13,690,600	13,690,600
Other Revenues	7,281,500	7,251,100	7,251,100
Revenues Total	21,557,000	20,941,700	20,941,700

Expenses

Services	0	-176,200	0
Expenses Total	0	-176,200	0

Interfund Transactions

Interfund Transfers In	900	0	0
Indirect Costs	0	-4,200	-2,700
Interfund Transactions Total	900	-4,200	-2,700

Cost Center/Office Name

Admissions

2017 Actual

2018 Projected

2019 Budget

20011 Examination Development

Expenses

Personnel Expenses	305,000	379,700	374,700
Leases and Rent	0	2,500	2,500
Services	478,600	562,100	573,100
Supplies and Equipment	2,600	4,500	4,500
Other Expenses	11,200	18,500	15,100
Expenses Total	797,400	967,300	969,900

Interfund Transactions

Indirect Costs	0	-209,500	-253,800
Interfund Transfers Out	-400	-400	0
Interfund Transactions Total	-400	-209,900	-253,800

20013 Examination Grading

Expenses

Personnel Expenses	590,800	788,000	653,700
Leases and Rent	5,200	14,400	14,900
Services	594,500	734,100	872,100
Supplies and Equipment	875,800	915,900	791,000
Other Expenses	78,400	93,200	85,400
Expenses Total	2,144,700	2,545,600	2,417,100

Interfund Transactions

Indirect Costs	0	-611,800	-620,700
Interfund Transactions Total	0	-611,800	-620,700

Cost Center/Office Name

<u>Admissions</u>	2017 Actual	2018 Projected	2019 Budget
20019 Moral Character Determinations			
Expenses			
Personnel Expenses	1,309,600	1,464,600	1,787,300
Leases and Rent	500	0	0
Services	24,900	65,300	64,900
Supplies and Equipment	18,800	20,000	19,400
Other Expenses	11,600	19,800	11,300
Expenses Total	1,365,400	1,569,700	1,882,900
Interfund Transactions			
Indirect Costs	0	-1,088,300	-1,184,700
Interfund Transfers Out	0	-600	0
Interfund Transactions Total	0	-1,088,900	-1,184,700
20022 MCLE Provider Certification			
Expenses			
Supplies and Equipment	0	300	0
Expenses Total	0	300	0
20023 Special Admissions			
Expenses			
Personnel Expenses	194,300	211,400	204,400
Services	0	200	200
Supplies and Equipment	2,400	2,700	2,700
Other Expenses	200	0	0
Expenses Total	196,900	214,300	207,300
Interfund Transactions			
Indirect Costs	0	-162,500	-226,200
Interfund Transactions Total	0	-162,500	-226,200

Cost Center/Office Name

Admissions

2017 Actual

2018 Projected

2019 Budget

24 Legal Specialization -Asset BU

Expenses

Personnel Expenses	17,900	13,600	0
Expenses Total	17,900	13,600	0

Interfund Transactions

Interfund Transfers In	0	100,000	100,000
Indirect Costs	-802,300	-900	0
Interfund Transfers Out	0	-1,000,000	0
Interfund Transactions Total	-802,300	-900,900	100,000

24001 Legal Specialization

Revenues

Exam Fees	261,100	96,700	244,700
Other Revenues	347,400	2,216,100	1,729,500
Revenues Total	608,500	2,312,800	1,974,200

Expenses

Personnel Expenses	744,000	890,900	556,500
Leases and Rent	96,100	75,000	106,000
Services	177,100	1,708,500	514,400
Supplies and Equipment	92,900	891,600	421,100
Other Expenses	144,500	162,800	161,200
Expenses Total	1,254,600	3,728,800	1,759,200

Interfund Transactions

Indirect Costs	0	-846,600	-743,300
Interfund Transfers Out	-400	-500	0
Interfund Transactions Total	-400	-847,100	-743,300

Cost Center/Office Name

<u>Attorney Regulation & Consumer Resources</u>	2017 Actual	2018 Projected	2019 Budget
10201 Child & Family Support			
Expenses			
Personnel Expenses	29,500	59,100	66,200
Services	0	2,700	2,700
Supplies and Equipment	1,300	1,600	1,400
Expenses Total	30,800	63,400	70,300
Interfund Transactions			
Indirect Costs	-19,100	-33,300	-36,500
Interfund Transactions Total	-19,100	-33,300	-36,500
10202 Member Rec. & Cert.			
Revenues			
Other Revenues	500	3,000	0
Revenues Total	500	3,000	0
10251 Attorney Reg & Consumer Res			
Revenues			
Other Revenues	255,400	215,100	212,600
Revenues Total	255,400	215,100	212,600
Expenses			
Personnel Expenses	2,114,600	3,417,200	3,690,000
Services	86,100	143,200	140,100
Supplies and Equipment	161,000	172,100	194,800
Other Expenses	10,500	14,200	19,200
Expenses Total	2,372,200	3,746,700	4,044,100
Interfund Transactions			
Indirect Costs	-1,141,500	-1,591,700	-2,216,500
Interfund Transfers Out	-300	-400	0
Interfund Transactions Total	-1,141,800	-1,592,100	-2,216,500

Cost Center/Office Name

<u>Attorney Regulation & Consumer Resources</u>	2017 Actual	2018 Projected	2019 Budget
10252 Transition Assistance Services			
Expenses			
Services	17,600	28,300	0
Supplies and Equipment	400	200	0
Expenses Total	18,000	28,500	0
Interfund Transactions			
Indirect Costs	-2,200	-2,000	0
Interfund Transactions Total	-2,200	-2,000	0
10253 MCLE Regulation			
Revenues			
Other Revenues	602,600	1,249,300	773,300
Revenues Total	602,600	1,249,300	773,300
Expenses			
Personnel Expenses	477,600	2,700	2,500
Services	1,100	600	600
Supplies and Equipment	900	48,500	21,000
Other Expenses	0	1,200	1,200
Expenses Total	479,600	53,000	25,300
Interfund Transactions			
Indirect Costs	-264,200	-4,300	-4,400
Interfund Transactions Total	-264,200	-4,300	-4,400

Cost Center/Office Name

<u>Attorney Regulation & Consumer Resources</u>	2017 Actual	2018 Projected	2019 Budget
10503 Mandatory Fee Arb Committee			
Expenses			
Services	700	1,100	1,100
Supplies and Equipment	0	2,200	2,200
Other Expenses	17,900	21,300	17,900
Expenses Total	18,600	24,600	21,200
Interfund Transactions			
Indirect Costs	-1,800	-1,700	-1,700
Interfund Transactions Total	-1,800	-1,700	-1,700
10504 Mandatory Fee Arbitration			
Revenues			
Other Revenues	30,800	44,000	44,000
Revenues Total	30,800	44,000	44,000
Expenses			
Personnel Expenses	353,500	121,800	0
Services	41,200	58,000	57,400
Supplies and Equipment	8,400	13,700	13,700
Other Expenses	5,100	8,900	8,900
Expenses Total	408,200	202,400	80,000
Interfund Transactions			
Indirect Costs	-218,600	-16,400	-6,600
Interfund Transactions Total	-218,600	-16,400	-6,600

Cost Center/Office Name

Case Management & Supervision

2017 Actual

2018 Projected

2019 Budget

10601 Probation

Expenses

Personnel Expenses	915,400	1,004,200	1,126,000
Services	500	600	600
Supplies and Equipment	13,000	18,700	18,700
Other Expenses	100	1,300	1,300
Expenses Total	929,000	1,024,800	1,146,600

Interfund Transactions

Indirect Costs	-389,000	-430,500	-508,400
Interfund Transfers Out	-400	-400	0
Interfund Transactions Total	-389,400	-430,900	-508,400

21 Lawyer Assist Program-Asset BU

Revenues

Mandatory Fees	2,064,200	2,108,500	2,107,000
Other Revenues	29,200	20,000	20,000
Revenues Total	2,093,400	2,128,500	2,127,000

Expenses

Personnel Expenses	57,700	18,200	0
Expenses Total	57,700	18,200	0

Interfund Transactions

Interfund Transfers In	1,200	1,200	0
Indirect Costs	-464,500	-114,600	-10,200
Interfund Transfers Out	0	-250,000	0
Interfund Transactions Total	-463,300	-363,400	-10,200

Cost Center/Office Name

Case Management & Supervision

2017 Actual

2018 Projected

2019 Budget

21000 Lawyer Assistance Program

Revenues

Other Revenues	27,700	0	0
Revenues Total	27,700	0	0

Expenses

Personnel Expenses	812,900	942,700	1,249,700
Leases and Rent	4,100	25,000	104,300
Services	80,900	355,000	71,100
Supplies and Equipment	17,400	116,800	26,300
Other Expenses	76,000	81,100	82,100
Expenses Total	991,300	1,520,600	1,533,500

Interfund Transactions

Indirect Costs	0	-412,600	-473,200
Interfund Transactions Total	0	-412,600	-473,200

Cost Center/Office Name

<u>Client Security Fund</u>	2017 Actual	2018 Projected	2019 Budget
27 Client Security -Asset BU			
Revenues			
Mandatory Fees	7,864,500	7,930,100	7,927,300
Other Revenues	61,200	49,400	49,400
Revenues Total	7,925,700	7,979,500	7,976,700
Expenses			
Personnel Expenses	99,800	25,100	0
Expenses Total	99,800	25,100	0
Interfund Transactions			
Interfund Transfers In	1,604,900	254,800	0
Indirect Costs	-580,200	-185,500	-38,400
Interfund Transactions Total	1,024,700	69,300	-38,400
27001 Client Security Fund			
Expenses			
Personnel Expenses	1,184,700	1,273,000	1,456,300
Services	6,700	11,500	10,900
Supplies and Equipment	23,700	30,300	29,700
Other Expenses	-4,800	-144,800	5,200
CSF Payments	6,339,400	8,900,000	6,900,000
CSF Reimbursements	-355,100	-391,400	-485,000
Expenses Total	7,194,600	9,678,600	7,917,100
Interfund Transactions			
Indirect Costs	0	-544,200	-542,700
Interfund Transfers Out	-1,100	-1,600	0
Interfund Transactions Total	-1,100	-545,800	-542,700

Cost Center/Office Name

<u>Client Security Fund</u>	2017 Actual	2018 Projected	2019 Budget
27002 CSF Commission			
Expenses			
Supplies and Equipment	200	300	300
Other Expenses	8,000	8,500	7,900
Expenses Total	8,200	8,800	8,200
Interfund Transactions			
Indirect Costs	0	-4,900	-700
Interfund Transactions Total	0	-4,900	-700

Cost Center/Office Name

<u>Professional Competence</u>	2017 Actual	2018 Projected	2019 Budget
10702 COPRAC			
Revenues			
Other Revenues	5,600	15,200	15,200
Revenues Total	5,600	15,200	15,200
Expenses			
Leases and Rent	0	1,500	200
Services	500	2,500	3,000
Supplies and Equipment	1,300	3,800	1,800
Other Expenses	31,600	39,700	45,600
Expenses Total	33,400	47,500	50,600
Interfund Transactions			
Indirect Costs	-5,600	-11,500	-4,200
Interfund Transactions Total	-5,600	-11,500	-4,200
10706 Professional Competence			
Revenues			
Other Revenues	20,900	20,900	20,900
Revenues Total	20,900	20,900	20,900
Expenses			
Personnel Expenses	1,310,500	1,533,200	1,844,100
Services	175,000	201,000	410,600
Supplies and Equipment	29,600	33,700	38,900
Other Expenses	6,500	6,400	4,300
Expenses Total	1,521,600	1,774,300	2,297,900
Interfund Transactions			
Indirect Costs	-807,800	-919,400	-1,032,200
Interfund Transfers Out	-700	-800	0
Interfund Transactions Total	-808,500	-920,200	-1,032,200

Cost Center/Office Name

<u>Professional Competence</u>	2017 Actual	2018 Projected	2019 Budget
10708 Rules Revision Commission			
Expenses			
Leases and Rent	0	2,800	0
Services	22,800	2,400	0
Supplies and Equipment	2,100	17,000	0
Other Expenses	24,400	9,800	0
Expenses Total	49,300	32,000	0
Interfund Transactions			
Indirect Costs	-6,800	-1,400	0
Interfund Transactions Total	-6,800	-1,400	0
10709 OPC Publications			
Revenues			
Other Revenues	3,800	32,700	9,200
Revenues Total	3,800	32,700	9,200
Expenses			
Services	600	15,800	14,800
Supplies and Equipment	1,000	9,100	9,700
Other Expenses	1,000	1,000	0
Expenses Total	2,600	25,900	24,500
Interfund Transactions			
Interfund Transfers In	5,200	900	0
Indirect Costs	-1,900	-1,800	-2,000
Interfund Transactions Total	3,300	-900	-2,000

Cost Center/Office Name

Administrative Division

2017 Actual

2018 Projected

2019 Budget

23002 Administration

Expenses

Personnel Expenses

89,700

32,600

500

Services

0

1,600

0

Supplies and Equipment

200

900

1,000

Other Expenses

3,500

8,800

14,000

Expenses Total

93,400

43,900

15,500

Cost Center/Office Name

<u>General Services</u>	2017 Actual	2018 Projected	2019 Budget
23310 General Services LA			
Revenues			
Other Revenues	0	3,400	3,400
Revenues Total	0	3,400	3,400
Expenses			
Personnel Expenses	819,700	1,046,500	1,159,000
Leases and Rent	1,659,200	1,733,000	1,668,300
Services	124,900	153,300	148,300
Supplies and Equipment	70,800	427,200	286,400
Other Expenses	4,900	36,200	21,500
Expenses Total	2,679,500	3,396,200	3,283,500
23321 Risk Management/Insurance			
Expenses			
Leases and Rent	840,500	849,000	849,000
Expenses Total	840,500	849,000	849,000
23350 General Services SF			
Revenues			
Other Revenues	4,500	4,500	4,500
Revenues Total	4,500	4,500	4,500
Expenses			
Personnel Expenses	1,375,100	1,272,500	1,365,100
Leases and Rent	2,207,700	2,708,400	2,776,100
Services	538,200	533,100	452,600
Supplies and Equipment	-12,800	218,100	156,800
Other Expenses	23,300	47,500	6,700
Expenses Total	4,131,500	4,779,600	4,757,300

Cost Center/Office Name

<u>General Services</u>	2017 Actual	2018 Projected	2019 Budget
26 Building -Asset BU			
Revenues			
Mandatory Fees	1,800	3,000	3,000
Other Revenues	120,600	25,700	25,700
Revenues Total	122,400	28,700	28,700
Expenses			
Services	79,000	0	573,500
Supplies and Equipment	1,274,500	3,944,600	8,468,000
Depreciation	422,900	0	0
Expenses Total	1,776,400	3,944,600	9,041,500
Interfund Transactions			
Indirect Costs	1,235,400	2,287,800	2,744,000
Interfund Transactions Total	1,235,400	2,287,800	2,744,000
26101 SF Facilities Management			
Revenues			
Other Revenues	1,760,200	2,119,900	2,889,500
Revenues Total	1,760,200	2,119,900	2,889,500

Cost Center/Office Name

<u>General Services</u>	2017 Actual	2018 Projected	2019 Budget
35 LA Facility Fund			
Revenues			
Other Revenues	385,600	411,900	395,000
Revenues Total	385,600	411,900	395,000
Expenses			
Debt Service	820,900	793,200	695,100
Depreciation	1,969,400	0	0
Expenses Total	2,790,300	793,200	695,100
Interfund Transactions			
Indirect Costs	2,300,000	762,100	695,100
Interfund Transactions Total	2,300,000	762,100	695,100
38 SF Tenant Improvement Fund			
Revenues			
Other Revenues	24,900	50,000	50,000
Revenues Total	24,900	50,000	50,000
Expenses			
Debt Service	0	400,000	340,000
Expenses Total	0	400,000	340,000

Cost Center/Office Name

<u>Human Resources</u>	2017 Actual	2018 Projected	2019 Budget
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23206 Human Resources

Expenses

Personnel Expenses	1,417,600	2,047,700	2,001,800
Services	183,000	161,000	136,000
Supplies and Equipment	48,600	79,900	75,900
Other Expenses	134,600	52,200	239,500
Expenses Total	1,783,800	2,340,800	2,453,200

23207 Talent Engagement & Developm

Expenses

Personnel Expenses	0	136,800	0
Services	0	600	0
Supplies and Equipment	0	3,300	0
Other Expenses	200	147,000	0
Expenses Total	200	287,700	0

<u>Information Technology</u>	2017 Actual	2018 Projected	2019 Budget
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23600 Information Technology

Expenses

Personnel Expenses	4,538,400	5,518,700	6,044,400
Leases and Rent	240,300	424,900	552,900
Services	214,000	225,100	767,000
Supplies and Equipment	1,206,700	2,238,600	2,912,100
Other Expenses	27,300	114,900	91,100
Expenses Total	6,226,700	8,522,200	10,367,500

Cost Center/Office Name

<u>Special Projects</u>	2017 Actual	2018 Projected	2019 Budget
19 Technology Improvemnt- Asset BU			
Expenses			
Personnel Expenses	35,700	56,400	0
Supplies and Equipment	-2,006,600	0	0
Expenses Total	-1,970,900	56,400	0
Interfund Transactions			
Interfund Transfers In	0	2,224,500	0
Indirect Costs	-119,000	-84,400	0
Interfund Transactions Total	-119,000	2,140,100	0
19018 Admission System			
Expenses			
Services	0	349,400	0
Supplies and Equipment	0	1,838,500	0
Other Expenses	0	1,200	0
Expenses Total	0	2,189,100	0
Interfund Transactions			
Indirect Costs	0	-122,000	0
Interfund Transactions Total	0	-122,000	0
19026 SF Video Equipment			
Expenses			
Supplies and Equipment	0	100,000	0
Expenses Total	0	100,000	0
Interfund Transactions			
Indirect Costs	0	-6,600	0
Interfund Transactions Total	0	-6,600	0

Cost Center/Office Name

<u>Special Projects</u>	2017 Actual	2018 Projected	2019 Budget
19028 Case Management System			
Expenses			
Personnel Expenses	516,100	911,600	0
Services	712,000	674,000	930,000
Supplies and Equipment	673,500	1,408,200	0
Other Expenses	600	0	0
Expenses Total	1,902,200	2,993,800	930,000
Interfund Transactions			
Interfund Transfers In	400,000	0	0
Indirect Costs	0	-360,100	-76,800
Interfund Transactions Total	400,000	-360,100	-76,800
19029 Case Management System-SBC			
Expenses			
Personnel Expenses	104,300	531,800	0
Expenses Total	104,300	531,800	0
Interfund Transactions			
Indirect Costs	0	-73,000	0
Interfund Transactions Total	0	-73,000	0
19030 ERP Upgrade			
Expenses			
Personnel Expenses	0	0	200,800
Supplies and Equipment	53,400	1,329,000	1,100,000
Expenses Total	53,400	1,329,000	1,300,800
Interfund Transactions			
Indirect Costs	0	-31,500	0
Interfund Transactions Total	0	-31,500	0

Cost Center/Office Name

<u>Finance</u>	2017 Actual	2018 Projected	2019 Budget
23101 Finance			
Expenses			
Personnel Expenses	1,462,500	1,374,300	2,109,100
Services	1,135,400	871,100	978,700
Supplies and Equipment	23,400	41,200	34,400
Other Expenses	8,200	23,400	24,900
Expenses Total	2,629,500	2,310,000	3,147,100
23103 Licensee Billing			
Expenses			
Personnel Expenses	403,200	312,100	331,200
Services	221,600	335,600	35,600
Supplies and Equipment	98,600	54,000	54,000
Other Expenses	3,800	4,300	4,800
Expenses Total	727,200	706,000	425,600
Interfund Transactions			
Interfund Transfers Out	-400,000	0	0
Interfund Transactions Total	-400,000	0	0
<u>General Counsel</u>	2017 Actual	2018 Projected	2019 Budget
23001 General Counsel			
Expenses			
Personnel Expenses	3,477,800	3,338,200	4,207,900
Services	66,300	220,000	189,500
Supplies and Equipment	45,700	60,200	61,000
Other Expenses	43,400	48,000	86,400
Expenses Total	3,633,200	3,666,400	4,544,800
Interfund Transactions			
Interfund Transfers Out	-5,800	-5,700	0
Interfund Transactions Total	-5,800	-5,700	0

Cost Center/Office Name

<u>Mission Advancement & Accountability</u>	2017 Actual	2018 Projected	2019 Budget
10003 Board of Trustees			
Expenses			
Services	119,500	21,200	21,000
Supplies and Equipment	3,800	3,900	3,900
Other Expenses	158,400	143,800	143,800
Expenses Total	281,700	168,900	168,700
10005 Elections			
Expenses			
Personnel Expenses	8,300	0	0
Services	1,000	0	0
Expenses Total	9,300	0	0
10011 Class & Comp WF Planning			
Expenses			
Personnel Expenses	100	0	0
Expenses Total	100	0	0
10012 Research and Institutional Acct.			
Revenues			
Grants	50,000	0	0
Other Revenues	0	15,000	15,000
Revenues Total	50,000	15,000	15,000
Expenses			
Personnel Expenses	1,351,500	1,302,200	1,819,200
Services	9,800	20,100	9,600
Legal Services Grants	50,000	0	0
Supplies and Equipment	297,700	416,400	293,600
Other Expenses	13,900	94,600	30,500
Expenses Total	1,722,900	1,833,300	2,152,900

Cost Center/Office Name

<u>Mission Advancement & Accountability</u>	2017 Actual	2018 Projected	2019 Budget
10013 ORIA - Collections			
Expenses			
Personnel Expenses	256,300	191,500	162,900
Supplies and Equipment	0	300	300
Expenses Total	256,300	191,800	163,200
Interfund Transactions			
Indirect Costs	-98,600	-108,800	-40,000
Interfund Transactions Total	-98,600	-108,800	-40,000
10014 Mission Advancement			
Expenses			
Personnel Expenses	333,200	388,900	816,600
Services	0	16,600	3,100
Supplies and Equipment	900	4,200	3,200
Other Expenses	9,500	5,900	5,700
Expenses Total	343,600	415,600	828,600
Interfund Transactions			
Interfund Transfers Out	0	-800	0
Interfund Transactions Total	0	-800	0
10016 Malpractice Ins Wkg Group			
Expenses			
Supplies and Equipment	0	0	100
Other Expenses	0	6,000	5,900
Expenses Total	0	6,000	6,000
Interfund Transactions			
Indirect Costs	0	0	-500
Interfund Transactions Total	0	0	-500

Cost Center/Office Name

<u>Mission Advancement & Accountability</u>	2017 Actual	2018 Projected	2019 Budget
10101 Judicial Evaluation			
Expenses			
Personnel Expenses	242,600	227,000	232,100
Leases and Rent	3,700	7,000	4,200
Services	8,000	10,200	10,100
Supplies and Equipment	20,200	22,800	22,800
Other Expenses	198,400	221,100	208,800
Expenses Total	472,900	488,100	478,000
Interfund Transactions			
Indirect Costs	-204,100	-254,000	-39,500
Interfund Transactions Total	-204,100	-254,000	-39,500
10801 Strategic Communications			
Revenues			
Other Revenues	127,000	120,000	120,000
Revenues Total	127,000	120,000	120,000
Expenses			
Personnel Expenses	662,000	434,200	456,100
Services	62,900	304,000	224,000
Supplies and Equipment	19,900	23,700	17,600
Other Expenses	6,000	4,300	2,200
Expenses Total	750,800	766,200	699,900
Interfund Transactions			
Indirect Costs	-322,700	-296,700	-244,700
Interfund Transactions Total	-322,700	-296,700	-244,700

Cost Center/Office Name

<u>Mission Advancement & Accountability</u>	2017 Actual	2018 Projected	2019 Budget
12521 AccessLex			
Revenues			
Grants	0	0	257,500
Revenues Total	0	0	257,500
Expenses			
Personnel Expenses	0	0	244,200
Services	0	0	75,000
Other Expenses	0	0	45,000
Expenses Total	0	0	364,200
16 Leg. Activities -Assets BU			
Revenues			
Voluntary Fees & Donations	162,700	775,000	775,000
Other Revenues	3,700	2,400	2,400
Revenues Total	166,400	777,400	777,400
Expenses			
Personnel Expenses	2,700	2,700	0
Expenses Total	2,700	2,700	0
Interfund Transactions			
Indirect Costs	-69,300	-6,400	-59,700
Interfund Transactions Total	-69,300	-6,400	-59,700

Cost Center/Office Name

<u>Mission Advancement & Accountability</u>	2017 Actual	2018 Projected	2019 Budget
16001 Legislative Affairs			
Expenses			
Personnel Expenses	182,200	478,000	419,600
Services	13,500	0	0
Supplies and Equipment	2,400	4,600	4,600
Other Expenses	0	400	400
Expenses Total	198,100	483,000	424,600
Interfund Transactions			
Indirect Costs	0	-103,000	-61,900
Interfund Transactions Total	0	-103,000	-61,900
16002 Leg. Affairs & Activities			
Expenses			
Services	148,500	162,300	162,300
Supplies and Equipment	600	6,100	6,100
Other Expenses	400	300	300
Expenses Total	149,500	168,700	168,700
Interfund Transactions			
Indirect Costs	0	-11,200	-13,900
Interfund Transactions Total	0	-11,200	-13,900
16007 Admin of Justice Comm.			
Expenses			
Other Expenses	100	0	0
Expenses Total	100	0	0

Cost Center/Office Name

<u>Non-Departmental</u>	2017 Actual	2018 Projected	2019 Budget
10 Admin & Discipline Fund			
Revenues			
Mandatory Fees	63,894,600	65,600,900	66,530,000
Other Revenues	4,738,800	5,165,200	4,366,000
Revenues Total	68,633,400	70,766,100	70,896,000
Expenses			
Personnel Expenses	1,943,800	820,400	0
Services	2,200	0	0
Supplies and Equipment	-216,500	-245,000	-300,000
Other Expenses	12,621,400	0	0
Expenses Total	14,350,900	575,400	-300,000
Interfund Transactions			
Interfund Transfers In	39,300	40,300	0
Indirect Costs	2,456,500	2,718,300	2,493,400
Interfund Transfers Out	-1,600,000	-17,700	0
Interfund Transactions Total	895,800	2,740,900	2,493,400
15 Fixed Assets OH BU			
Expenses			
Depreciation	456,700	0	0
Expenses Total	456,700	0	0
15010 Gen. Fund Fixed Assets			
Expenses			
Depreciation	350,000	0	0
Expenses Total	350,000	0	0
15019 Tech. Fund Fixed Assets			
Expenses			
Depreciation	339,200	0	0
Expenses Total	339,200	0	0

Cost Center/Office Name

<u>Non-Departmental</u>	2017 Actual	2018 Projected	2019 Budget
15023 Suppor Activities Fixed Assets			
Expenses			
Depreciation	109,700	0	0
Expenses Total	109,700	0	0
15026 Building Fund Fixed Assets			
Expenses			
Depreciation	169,600	0	0
Expenses Total	169,600	0	0
19 Technology Improvemnt- Asset BU			
Revenues			
Mandatory Fees	300	800	0
Other Revenues	25,300	5,600	0
Revenues Total	25,600	6,400	0
23 Support & Admin.- Asset BU			
Revenues			
Other Revenues	-200	100	0
Revenues Total	-200	100	0
Expenses			
Personnel Expenses	368,400	275,100	0
Supplies and Equipment	-27,600	0	0
Expenses Total	340,800	275,100	0
Interfund Transactions			
Indirect Costs	25,021,400	26,426,400	28,635,700
Interfund Transactions Total	25,021,400	26,426,400	28,635,700

Cost Center/Office Name

<u>Non-Departmental</u>	2017 Actual	2018 Projected	2019 Budget
25 Public Protection -Asset BU			
Revenues			
Other Revenues	13,600	2,700	0
Revenues Total	13,600	2,700	0
31 Info Tech Special Fund - BU			
Revenues			
Other Revenues	8,700	-1,000	0
Revenues Total	8,700	-1,000	0
Interfund Transactions			
Interfund Transfers Out	0	-1,224,500	0
Interfund Transactions Total	0	-1,224,500	0
34 Benefit Reverse Fund			
Revenues			
Other Revenues	-14,700	2,200	0
Revenues Total	-14,700	2,200	0
Expenses			
Personnel Expenses	-273,500	0	0
Expenses Total	-273,500	0	0

State Bar of California
Projected Reserve Balance by Fund

	2018 Projected							Projected Reserve Bal 12/31/18	2019					Projected Reserve Bal 12/31/19	Reserve Level (%) **	
	12/31/2017 Reserve Bal	Projected 2018 Revenues	Projected 2018 Expenses	Indirect Cost Chargeback	Expenses & Indirect Costs	Interfund Transfer	Projected 2018 surplus/(deficit)		Budgeted Revenues	Budgeted Expenses	Indirect Costs	Expenses & Indirect Costs	Interfund Transfer			2019 Budgeted Surplus/(Deficit)
General Fund	26,101,000	76,838,000	(91,870,000)	8,112,000	(83,758,000)	2,202,000	(4,718,000)	21,383,000	76,515,000	(100,165,000)	8,324,000	(91,841,000)	-	(15,326,000)	6,057,000	6.6%
Restricted Fund Group																
Legislative Activities Fund (16)	293,000	777,000	(654,000)	(121,000)	(775,000)	-	2,000	295,000	777,000	(593,000)	(137,000)	(730,000)		47,000	342,000	46.8%
Elimination of Bias Fund (17)	2,000	333,000	(180,000)	(50,000)	(230,000)	-	103,000	105,000	320,000	(254,000)	(59,000)	(313,000)		7,000	112,000	35.8%
Lawyer Assistance Program Fund (21)	3,595,000	2,128,000	(1,538,000)	(527,000)	(2,065,000)	(248,000)	(185,000)	3,410,000	2,127,000	(1,533,000)	(485,000)	(2,018,000)		109,000	3,519,000	174.4%
Legal Specialization Fund (24)	4,640,000	2,313,000	(3,742,000)	(848,000)	(4,590,000)	(900,000)	(3,177,000)	1,463,000	1,974,000	(1,759,000)	(744,000)	(2,503,000)	100,000	(429,000)	1,034,000	41.3%
Client Security Fund (27)	3,083,000	7,979,000	(9,712,000)	(735,000)	(10,447,000)	253,000	(2,215,000)	868,000	7,977,000	(7,925,000)	(583,000)	(8,508,000)		(531,000)	337,000	21.0%
Legal Services Trust Fund (28)	8,100,000	14,093,000	(15,699,000)	(781,000)	(16,480,000)	-	(2,387,000)	5,713,000	29,574,000	(29,246,000)	(846,000)	(30,092,000)		(518,000)	5,195,000	NA
Equal Access Fund (29)	3,052,000	26,206,000	(26,219,000)	(14,000)	(26,233,000)	-	(27,000)	3,025,000	26,090,000	(25,825,000)	(17,000)	(25,842,000)		248,000	3,273,000	NA
Justice Gap Fund (32)	3,077,000	1,404,000	-	(7,000)	(7,000)	-	1,397,000	4,474,000	1,249,000	-	-	-		1,249,000	5,723,000	NA
IT Special Assessment Fund	1,226,000	(1,000)	-	-	-	(1,225,000)	(1,226,000)	-	-	-	-	-		-	-	NA
Bank Settlement Fund (37)	39,142,000	150,000	(9,982,000)	(27,000)	(10,009,000)	-	(9,859,000)	29,283,000	50,000	(9,571,000)	(32,000)	(9,603,000)		(9,553,000)	19,730,000	NA
Restricted Fund Group Total	66,210,000	55,382,000	(67,726,000)	(3,110,000)	(70,836,000)	(2,120,000)	(17,574,000)	48,636,000	70,138,000	(76,706,000)	(2,903,000)	(79,609,000)	100,000	(9,371,000)	39,265,000	
Special Revenue Fund Group																
Grants Fund (12)	422,000	2,000	(34,000)	-	(34,000)	-	(32,000)	390,000	258,000	(364,000)		(364,000)		(106,000)	284,000	NA
Annual Meeting Fund (14)	(18,000)	-	-	-	-	18,000	18,000	-	-	-	-	-		-	-	NA
Admissions Fund (20)	4,793,000	20,942,000	(16,142,000)	(5,002,000)	(21,144,000)	(101,000)	(303,000)	4,490,000	20,942,000	(16,782,000)	(5,421,000)	(22,203,000)	(100,000)	(1,361,000)	3,129,000	14.1%
SF Tenant Improvement Fund (38)	1,713,000	50,000	(400,000)	-	(400,000)	-	(350,000)	1,363,000	50,000	(340,000)		(340,000)		(290,000)	1,073,000	
Sections Funds (70-89)	8,344,000	-	(8,344,000)	-	(8,344,000)	-	(8,344,000)	-	-	-	-	-		-	-	NA
Special Revenue Fund Group Total	15,254,000	20,994,000	(24,920,000)	(5,002,000)	(29,922,000)	(83,000)	(9,011,000)	6,243,000	21,250,000	(17,486,000)	(5,421,000)	(22,907,000)	(100,000)	(1,757,000)	4,486,000	
Grand Total:	107,565,000	153,214,000	(184,516,000)	-	(184,516,000)	(1,000)	(31,303,000)	76,262,000	167,903,000	(194,357,000)	-	(194,357,000)	-	(26,454,000)	49,808,000	

Notes: ** Board Book policy, Article 1, Section 3C specifies that all grant-related Funds are excluded from the Minimum Target Reserve requirement:
The Excluded Minimum Target Reserve Funds include Grant, Legal Service Trust, Equal Access, Justice Gap, and Bank Settlement Funds.

GENERAL FUND

Statements of Fund Condition

	2017 Actual	2018 Projection	2019 Budget
Beginning Net Position	75,118,900	65,643,400	60,927,000
<u>Revenues</u>			
Mandatory Fees	63,896,700	65,604,700	66,533,000
Grants	50,000	0	0
Other Revenues	10,175,400	11,233,400	9,982,300
Total Revenues	74,122,100	76,838,100	76,515,300
<u>Expenses</u>			
Personnel Expenses	61,757,200	66,250,700	72,927,900
Leases and Rent	4,973,100	5,766,600	5,873,900
Services	4,804,500	5,126,800	5,933,300
Legal Services Grants	50,000	0	0
Supplies and Equipment	2,468,400	13,139,400	14,253,000
Other Expenses	13,692,400	1,537,600	1,482,300
Debt Service	820,900	793,200	695,100
Depreciation	3,817,500	0	0
CSF Reimbursements	-927,300	-745,300	-1,000,000
Total Expenses	91,456,700	91,869,000	100,165,500
<u>Interfund Transactions</u>			
Interfund Transfers In	446,700	2,268,200	0
Indirect Costs	9,463,800	8,112,500	8,324,000
Interfund Transfers Out	-2,051,400	-66,200	0
Total Interfund Transactions	7,859,100	10,314,500	8,324,000
Ending Net Position	65,643,400	60,927,000	45,600,800

Statements of Fund Condition

Grants Fund	2017 Actual	2018 Projected	2019 Budget
Beginning Net Position	452,200	422,500	389,900
<u>Revenues</u>			
Grants	10,000	16,400	257,500
Other Revenues	3,500	-14,600	0
Total Revenues	13,500	1,800	257,500
<u>Expenses</u>			
Personnel Expenses	2,200	2,700	244,200
Services	9,500	300	75,000
Legal Services Grants	30,000	20,000	0
Supplies and Equipment	700	700	0
Other Expenses	800	10,700	45,000
Total Expenses	43,200	34,400	364,200
Ending Net Position	422,500	389,900	283,200

Annual Meeting Fund	2017 Actual	2018 Projected	2019 Budget
Beginning Net Position	-83,000	-17,700	0
<u>Revenues</u>			
Other Revenues	70,300	0	0
Total Revenues	70,300	0	0
<u>Expenses</u>			
Services	5,000	0	0
Total Expenses	5,000	0	0
<u>Interfund Transactions</u>			
Interfund Transfers In	0	17,700	0
Total Interfund Transactions	0	17,700	0
Ending Net Position	-17,700	0	0

Legislative Activities Fund	2017 Actual	2018 Projected	2019 Budget
Beginning Net Position	546,500	293,200	295,600
<u>Revenues</u>			
Voluntary Fees & Donations	162,700	775,000	775,000
Other Revenues	3,700	2,400	2,400
Total Revenues	166,400	777,400	777,400
<u>Expenses</u>			
Personnel Expenses	184,900	480,700	419,600
Services	162,000	162,300	162,300
Supplies and Equipment	3,000	10,700	10,700
Other Expenses	500	700	700
Total Expenses	350,400	654,400	593,300
<u>Interfund Transactions</u>			
Indirect Costs	-69,300	-120,600	-135,500
Total Interfund Transactions	-69,300	-120,600	-135,500
Ending Net Position	293,200	295,600	344,200

Elimination of Bias Fund	2017 Actual	2018 Projected	2019 Budget
Beginning Net Position	464,700	2,100	104,600
<u>Revenues</u>			
Voluntary Fees & Donations	93,000	320,000	320,000
Other Revenues	13,100	13,000	100
Total Revenues	106,100	333,000	320,100
<u>Expenses</u>			
Personnel Expenses	407,600	135,000	200,000
Leases and Rent	3,700	2,700	0
Services	11,200	1,000	14,000
Supplies and Equipment	14,300	12,400	13,000
Other Expenses	26,500	28,900	27,400
Total Expenses	463,300	180,000	254,400
<u>Interfund Transactions</u>			
Indirect Costs	-105,400	-50,500	-58,000
Total Interfund Transactions	-105,400	-50,500	-58,000
Ending Net Position	2,100	104,600	112,300

Admissions Fund	2017 Actual	2018 Projected	2019 Budget
Beginning Net Position	4,125,300	4,769,800	4,466,800
<u>Revenues</u>			
Exam Fees	14,275,500	13,690,600	13,690,600
Other Revenues	7,281,500	7,251,100	7,251,100
Total Revenues	21,557,000	20,941,700	20,941,700
<u>Expenses</u>			
Personnel Expenses	6,788,400	6,924,400	7,677,500
Leases and Rent	2,045,000	1,890,200	1,902,500
Services	4,771,200	4,777,300	4,911,900
Supplies and Equipment	1,985,800	2,089,200	1,880,600
Other Expenses	420,800	460,300	409,700
Total Expenses	16,011,200	16,141,400	16,782,200
<u>Interfund Transactions</u>			
Interfund Transfers In	900	1,000,000	0
Indirect Costs	-4,901,400	-5,001,900	-5,420,600
Interfund Transfers Out	-800	-1,101,400	-100,000
Total Interfund Transactions	-4,901,300	-5,103,300	-5,520,600
Ending Net Position	4,769,800	4,466,800	3,105,700

Lawyer Assistance Program Fund	2017 Actual	2018 Projected	2019 Budget
Beginning Net Position	2,983,200	3,592,000	3,405,700
<u>Revenues</u>			
Mandatory Fees	2,064,200	2,108,500	2,107,000
Other Revenues	56,900	20,000	20,000
Total Revenues	2,121,100	2,128,500	2,127,000
<u>Expenses</u>			
Personnel Expenses	870,600	960,900	1,249,700
Leases and Rent	4,100	25,000	104,300
Services	80,900	355,000	71,100
Supplies and Equipment	17,400	116,800	26,300
Other Expenses	76,000	81,100	82,100
Total Expenses	1,049,000	1,538,800	1,533,500
<u>Interfund Transactions</u>			
Interfund Transfers In	1,200	1,200	0
Indirect Costs	-464,500	-527,200	-483,400
Interfund Transfers Out	0	-250,000	0
Total Interfund Transactions	-463,300	-776,000	-483,400
Ending Net Position	3,592,000	3,405,700	3,515,800

Legal Specialization Fund	2017 Actual	2018 Projected	2019 Budget
Beginning Net Position	6,103,900	4,637,200	1,459,600
<u>Revenues</u>			
Exam Fees	261,100	96,700	244,700
Other Revenues	347,400	2,216,100	1,729,500
Total Revenues	608,500	2,312,800	1,974,200
<u>Expenses</u>			
Personnel Expenses	761,900	904,500	556,500
Leases and Rent	96,100	75,000	106,000
Services	177,100	1,708,500	514,400
Supplies and Equipment	92,900	891,600	421,100
Other Expenses	144,500	162,800	161,200
Total Expenses	1,272,500	3,742,400	1,759,200
<u>Interfund Transactions</u>			
Interfund Transfers In	0	100,000	100,000
Indirect Costs	-802,300	-847,500	-743,300
Interfund Transfers Out	-400	-1,000,500	0
Total Interfund Transactions	-802,700	-1,748,000	-643,300
Ending Net Position	4,637,200	1,459,600	1,031,300

Client Security Fund	2017 Actual	2018 Projected	2019 Budget
Beginning Net Position	1,426,300	3,073,000	858,600
<u>Revenues</u>			
Mandatory Fees	7,864,500	7,930,100	7,927,300
Other Revenues	61,200	49,400	49,400
Total Revenues	7,925,700	7,979,500	7,976,700
<u>Expenses</u>			
Personnel Expenses	1,284,500	1,298,100	1,456,300
Services	6,700	11,500	10,900
Supplies and Equipment	23,900	30,600	30,000
Other Expenses	3,200	-136,300	13,100
CSF Payments	6,339,400	8,900,000	6,900,000
CSF Reimbursements	-355,100	-391,400	-485,000
Total Expenses	7,302,600	9,712,500	7,925,300
<u>Interfund Transactions</u>			
Interfund Transfers In	1,604,900	254,800	0
Indirect Costs	-580,200	-734,600	-581,800
Interfund Transfers Out	-1,100	-1,600	0
Total Interfund Transactions	1,023,600	-481,400	-581,800
Ending Net Position	3,073,000	858,600	328,200

Legal Services Trust Fund	2017 Actual	2018 Projected	2019 Budget
Beginning Net Position	8,601,200	8,094,900	5,707,800
<u>Revenues</u>			
Voluntary Fees & Donations	6,863,000	6,750,000	6,101,200
Grants	30,000	0	0
Other Revenues	7,233,100	7,343,500	23,472,900
Total Revenues	14,126,100	14,093,500	29,574,100
<u>Expenses</u>			
Personnel Expenses	1,241,400	1,277,500	1,533,700
Services	25,600	56,500	42,500
Legal Services Grants	13,007,900	14,240,400	27,603,000
Supplies and Equipment	18,400	93,600	37,600
Other Expenses	-410,700	31,400	29,200
Total Expenses	13,882,600	15,699,400	29,246,000
<u>Interfund Transactions</u>			
Indirect Costs	-749,700	-781,100	-845,600
Interfund Transfers Out	-100	-100	0
Total Interfund Transactions	-749,800	-781,200	-845,600
Ending Net Position	8,094,900	5,707,800	5,190,300

Equal Access Fund	2017 Actual	2018 Projected	2019 Budget
Beginning Net Position	1,753,300	3,049,100	3,022,000
<u>Revenues</u>			
Grants	22,075,600	25,693,700	25,599,900
Other Revenues	560,700	512,500	490,000
Total Revenues	22,636,300	26,206,200	26,089,900
<u>Expenses</u>			
Services	197,700	210,000	210,000
Legal Services Grants	20,804,600	26,009,400	25,614,900
Supplies and Equipment	200	0	0
Other Expenses	321,900	0	0
Total Expenses	21,324,400	26,219,400	25,824,900
<u>Interfund Transactions</u>			
Indirect Costs	-16,100	-13,900	-16,800
Total Interfund Transactions	-16,100	-13,900	-16,800
Ending Net Position	3,049,100	3,022,000	3,270,200
Info Tech Special Access Fund	2017 Actual	2018 Projected	2019 Budget
Beginning Net Position	1,216,800	1,225,500	0
<u>Revenues</u>			
Other Revenues	8,700	-1,000	0
Total Revenues	8,700	-1,000	0
<u>Interfund Transactions</u>			
Interfund Transfers Out	0	-1,224,500	0
Total Interfund Transactions	0	-1,224,500	0
Ending Net Position	1,225,500	0	0

Justice Gap Fund	2017 Actual	2018 Projected	2019 Budget
Beginning Net Position	1,659,400	3,076,600	4,473,400
<u>Revenues</u>			
Voluntary Fees & Donations	1,409,300	1,392,900	1,232,000
Other Revenues	17,100	11,100	17,100
Total Revenues	1,426,400	1,404,000	1,249,100
<u>Interfund Transactions</u>			
Indirect Costs	-9,200	-7,200	-7,000
Total Interfund Transactions	-9,200	-7,200	-7,000
Ending Net Position	3,076,600	4,473,400	5,715,500
Bank Settlement Fund	2017 Actual	2018 Projected	2019 Budget
Beginning Net Position	44,102,700	39,142,500	29,282,800
<u>Revenues</u>			
Grants	9,000	0	0
Other Revenues	294,000	150,000	50,000
Total Revenues	303,000	150,000	50,000
<u>Expenses</u>			
Personnel Expenses	2,200	3,100	100,000
Legal Services Grants	5,117,500	9,957,900	9,452,800
Supplies and Equipment	0	16,300	13,800
Other Expenses	112,300	4,900	4,500
Total Expenses	5,232,000	9,982,200	9,571,100
<u>Interfund Transactions</u>			
Indirect Costs	-31,200	-27,500	-31,800
Total Interfund Transactions	-31,200	-27,500	-31,800
Ending Net Position	39,142,500	29,282,800	19,729,900

Sections Funds	2017 Actual	2018 Projected	2019 Budget
Beginning Net Position	7,886,100	8,340,400	0
<u>Revenues</u>			
Other Revenues	8,760,800	0	0
Total Revenues	8,760,800	0	0
<u>Expenses</u>			
Personnel Expenses	1,906,900	0	0
Leases and Rent	7,700	0	0
Services	1,503,100	0	0
Supplies and Equipment	275,800	0	0
Other Expenses	2,878,800	8,340,400	0
Total Expenses	6,572,300	8,340,400	0
<u>Interfund Transactions</u>			
Interfund Transfers In	221,500	0	0
Indirect Costs	-1,734,600	0	0
Interfund Transfers Out	-221,100	0	0
Total Interfund Transactions	-1,734,200	0	0
Ending Net Position	8,340,400	0	0
Howard Tenant Buildout Fund	2017 Actual	2018 Projected	2019 Budget
Beginning Net Position	24,100	49,000	-301,000
<u>Revenues</u>			
Other Revenues	24,900	50,000	50,000
Total Revenues	24,900	50,000	50,000
<u>Expenses</u>			
Debt Service	0	400,000	340,000
Total Expenses	0	400,000	340,000
Ending Net Position	49,000	-301,000	-591,000

State Bar of California 2019 Preliminary Budget
Indirect Cost Allocation Summary

Fund	Amended		Preliminary		2018 vs 2019	
	2018 Budget	2018 Budget	2019 Budget	2019 Budget	2018 vs 2019	2018 vs 2019
	Indirect Costs by	Indirect Costs by	Indirect Costs by	Indirect Costs by	Budget Changes	Budget Changes
	\$	%	\$	%	by \$	by %
	(A)	(B)	(C)	(D)	(C) - (A)	(D) - (B)
General Fund	24,244,018	74.0%	27,283,848	76.6%	3,039,830	2.7%
Admissions	5,257,375	16.0%	5,420,686	15.2%	163,311	-0.8%
Legislative Activities	127,583	0.4%	135,562	0.4%	7,979	0.0%
EOB/Bar Relations	53,379	0.2%	58,105	0.2%	4,726	0.0%
Lawyers Assistance Program	552,153	1.7%	483,430	1.4%	(68,723)	-0.3%
Legal Specialization	896,699	2.7%	743,259	2.1%	(153,440)	-0.6%
Client Security	770,160	2.3%	581,746	1.6%	(188,414)	-0.7%
Legal Service Trust Fund	826,468	2.5%	845,651	2.4%	19,183	-0.1%
Equal Access Fund	14,748	0.0%	16,837	0.0%	2,089	0.0%
Justice GAP	7,631	0.0%	6,965	0.0%	(666)	0.0%
Bank Settlement Fund	29,102	0.1%	31,801	0.1%	2,699	0.0%
Indirect Cost Pool:	32,779,316	100.0%	35,607,890	100.0%	2,828,574	0.0%
Indirect Cost Pool:						
General Counsel	4,182,393	12.8%	4,544,739	12.8%	362,346	0.0%
Finance	2,590,130	7.9%	3,147,233	8.8%	557,103	0.9%
Licensee Billing	739,293	2.3%	425,611	1.2%	(313,682)	-1.1%
Human Resources	1,784,711	5.4%	2,453,232	6.9%	668,521	1.4%
General Services LA	3,975,129	12.1%	3,975,105	11.2%	(24)	-1.0%
General Services SF	5,675,627	17.3%	5,601,811	15.7%	(73,816)	-1.6%
Building - Capital improvement	2,287,845	7.0%	2,743,980	7.7%	456,135	0.7%
Information Technology	7,967,773	24.3%	9,167,692	25.7%	1,199,919	1.4%
Executive Direct/BOT/Election, etc	3,303,015	10.1%	3,533,071	9.9%	230,056	-0.2%
Non Departmental	273,400	0.8%	15,416	0.0%	(257,984)	-0.8%
	32,779,316	100.0%	35,607,890	100.0%	2,828,574	0.0%

STATE BAR OF CALIFORNIA
5 Year Projection - General Fund
As of October 3, 2018

	2020	2021	2022	2023	2024
	Projection	Projection	Projection	Projection	Projection
Revenues					
Mandatory Licensee Fees	67,445,000	68,375,000	69,320,000	70,280,000	71,255,000
Other Revenues	12,349,776	12,617,066	12,890,507	13,184,097	13,513,837
Total Revenues:	79,794,776	80,992,066	82,210,507	83,464,097	84,768,837
Expenditures					
Personnel	89,081,000	94,042,000	98,083,000	101,204,000	103,758,000
Building Operations	5,762,000	5,937,000	6,116,000	6,300,000	6,490,000
Services	4,892,000	5,026,000	4,940,000	5,087,000	5,407,000
Supplies & Equipment	18,452,000	14,922,000	10,355,000	10,286,000	25,055,000
Other Expenses	573,000	589,000	606,000	623,000	640,000
Debt Service	1,225,000	1,988,000	2,010,000	2,033,000	2,056,000
Indirect Costs/Chargebacks	(8,262,000)	(8,510,000)	(8,766,000)	(9,030,000)	(9,301,000)
Total Expenses:	111,723,000	113,994,000	113,344,000	116,503,000	134,105,000
Projected excess of revenues					
over (under) expenses:	\$ (31,928,224)	\$ (33,001,934)	\$ (31,133,493)	\$ (33,038,903)	\$ (49,336,163)