This document is a Request for Proposal ("RFP") for Peer Support Services.

Please submit 3 copies of your proposal no later than 5 p.m. on November 1, 2006 to:

The State Bar of California
180 Howard Street
San Francisco, CA  94105-1639

Attn: Richard Carlton
Lawyer Assistance Program
415-538-2355
richard.carlton@calbar.ca.gov

I. INTRODUCTION

The State Bar of California ("the State Bar"), created in 1927 by the Legislature and adopted into the California Constitution in 1960, is a public corporation within the judicial branch of state government. In accordance with statute and the State Bar's procurement policies, contracts of $50,000 or more are subject to formal competitive bidding. As a governmental agency, the State Bar regularly is granted favorable governmental pricing and contract terms.

In compliance with the Attorney Diversion and Assistance Act and furthering the mission of protecting the public and the legal profession, the State Bar desires to provide for the continuation of the following services: a) a state-wide network of abstinence-based peer support group meetings for legal professionals; b) appropriate and immediate responses to inquiries for guidance and support via a toll-free helpline for legal professionals with substance-related disorders; and c) referral of helpline callers to abstinence-based peer support group meetings and to the Lawyer Assistance Program ("LAP"). It is essential that these services be provided in close coordination with the existing components of the LAP.

Contact with State Bar personnel in connection with this RFP may not be made other than as specified in this RFP. Unauthorized contact of any State Bar personnel may be cause for rejection of a bid.
II. GENERAL INFORMATION

The submission requirements for this RFP are set forth below. A proposal shall constitute an irrevocable offer for sixty (60) business days following the deadline for its submission. Reference to a certain number of days in this RFP shall mean business days unless otherwise specified.

A. Submission Requirements

To be considered responsive, a proposal must contain the following, referenced by number and in the order below:

1. A brief description of the history and organization of the bidder’s firm, and of any proposed subcontractor.

2. Copies of business licenses, professional certifications or other credentials, together with evidence that bidder, if a corporation, is in good standing and qualified to conduct business in California.

3. The most recent year’s annual reports, or comparable document, including detailed current profit and loss, assets and liabilities, and other relevant financial data.

4. A description of similar projects completed by the bidder within the past three (3) years.

5. Qualifications, background and experience of the project director and other staff proposed to work on the project.

6. References with contact information from organizations that have used bidder’s services for similar projects/installations within the last 12-18 months.

7. A general description of the techniques, approaches and methods to be used in completing the project.

8. A description of the chronology for completing the work, including a time line and deadlines for each task.

9. A detailed cost proposal, including any travel costs and other expenses. Please submit two separate bids with your proposal: one for the overall contracted services and a separate bid amount for each MCLE presentation delivered as described in section III.A.6. As the State Bar may award a contract based on the initial offer, a bidder should make its initial offer on the most favorable terms available. The State Bar reserves the right, however, to have discussions with those bidders.
falling within a competitive range, and to request revised pricing offers from them and to make an award or conduct negotiations thereafter.

10. A written acknowledgement of the acceptance of the Contracting Requirements set forth in section IV of this RFP. Specific terms may be reserved for future negotiation, but must be clearly identified and reasons given for the reservation.

Proposals which fail to address each of the submission requirements above may be deemed non-responsive and will not be further considered.

B. Rejection of Proposals

The State Bar reserves the right in its sole discretion to reject any or all proposals in whole or in part, without incurring any cost or liability whatsoever. All proposals will be reviewed for completeness of the submission requirements. If a proposal fails to meet a material requirement of the RFP, is incomplete or contains irregularities, the proposal may be rejected. A deviation is material to the extent that a proposal is not in substantial accord with RFP requirements.

Immaterial deviations may cause a bid to be rejected. The State Bar may or may not waive an immaterial deviation or defect in a proposal. The State Bar's waiver of an immaterial deviation or defect shall in no way modify the RFP or excuse a bidder from full compliance with the RFP requirements.

Any proposal may be rejected where it is determined to be not really competitive, or where the cost is not reasonable.

Proposals that contain false or misleading statements may be rejected if in the State Bar's opinion the information was intended to mislead the State Bar regarding a requirement of the RFP.

C. Evaluation Process and Highest Scored Bidder

An evaluation team will review in detail all proposals that are received to determine the Highest Scored Bidder (“HSB”).

The State Bar reserves the right to determine the suitability of proposals on the basis of a proposal's meeting administrative requirements, technical requirements, the review team's assessment of the quality and performance of the equipment and services proposed, and cost.

During the evaluation process, the State Bar may require a bidder’s representative to answer questions with regard to the proposal and/or require certain bidders to make a
formal presentation to the evaluation team and/or the State Bar Senior Executive Team. The State Bar may also have discussions with those bidders falling within a competitive range, and request revised pricing offers from such bidders and make an award and/or conduct negotiations thereafter.

The following criteria will be used in reviewing and comparing the proposals and in determining the HSB. The weight to be assigned to each criterion appears following each item.

1. Responsiveness of the proposal to the submission requirements set forth in the RFP (10%).
2. Agreement with the State Bar’s contracting requirements (10%).
3. The technical ability, capacity, and flexibility of the bidder to perform the contract in a timely manner and on budget, as verified by, e.g., the quality of any demonstration, client references, demonstrated success in projects with similar requirements and any other contracts with the State Bar (35%).
4. The financial viability of the bidder as evidenced by standard financial reports (10%).
5. The total cost of the proposal solution. Costs will be evaluated only if a proposal is determined to be otherwise qualified. Costs should be itemized by type to allow the State Bar to implement the solution over the term of the contract (35%).

If a large number of proposals are received, the State Bar reserves the right to review the proposals using a tiered evaluation system. All proposals will be evaluated based on the Submission Requirements and Cost, with the top candidates advancing as a finalist and receiving a full evaluation as outlined above.

D. Award and Execution of Contract

Subject to the State Bar’s right to reject any or all proposals, the HSB will be awarded the contract. Notice will be posted at the State Bar’s offices at 180 Howard Street, San Francisco, CA and written notice sent to bidders on or about December 4, 2006 of the Bar’s intention to award the contract to the HSB. It is anticipated that final selection of the HSB will be made by December 11, 2006. The evaluation team will select a winning proposal subject to approvals granted by the Board of Governors. Upon selection, the State Bar and the selected Vendor will enter into good faith negotiations on a contract containing, without limitation, the Statement of Work and Contracting Requirements sections below.
No contract or agreement, express or implied, shall exist or be binding on the State Bar before the execution of a written contract by both parties. If agreement on the terms of such a contract cannot be reached after a period deemed reasonable by the State Bar in its sole discretion, the State Bar may enter into negotiations and sign a contract with any other bidder who submitted timely, responsive and responsible proposals to this RFP.

If, after the State Bar and the HSB agree to terms and execute a contract, that contract is terminated for any reason, the State Bar may, in its sole discretion, either enter into negotiations with the next highest scored bidder, or issue a new RFP and begin the proposal process anew.

Questions regarding the State Bar’s award of any business on the basis of proposals submitted in response to the RFP, or on any other matter in connection with the selection process, should be addressed in writing to Andrew Conover, Procurement Supervisor, at andrew.conover@calbar.ca.gov.

Where written notice is required in this RFP, the notice must be sent by U.S. mail and either facsimile or e-mail.

E. **Errors in the RFP**

If a bidder discovers any ambiguity, conflict, discrepancy, omission, or other error in the RFP, the bidder should immediately provide the State Bar with written notice of the problem and request that the RFP be clarified or modified. Without disclosing the source of the request, the State Bar may modify the document prior to the date fixed for submission of proposals by issuing an addendum to all potential bidders to whom the RFP was sent.

If prior to the date fixed for submissions, a bidder knows of or should have known of an error in the RFP but fails to notify the State Bar of the error, the bidder shall bid at its own risk, and if, awarded the contract, shall not be entitled to additional compensation or time by reason of the error or its later correction.

F. **Questions Regarding the RFP**

Questions regarding the RFP may be addressed in writing to Richard Carlton at richard.carlton@calbar.ca.gov. All questions must be submitted no later than five (5) days prior to the date for submission of proposals. Questions and answers regarding the RFP may be shared with all bidders known to be interested in submitting a proposal.

If a question relates to a proprietary aspect of its proposal and the question would expose proprietary information if disclosed to competitors, the bidder may submit the question in writing, conspicuously marking it as "CONFIDENTIAL." With the
question, the bidder must submit a statement explaining why the question is sensitive. If the State Bar concurs that the disclosure of the question or answer would expose proprietary information, the question will be answered, and both the question and answer will be kept in confidence. If the State Bar does not concur regarding the proprietary nature of the question, the question will not be answered in this manner and the bidder will be notified.

A bidder who believes that one or more of the RFP’s requirements is onerous or unfair, or unnecessarily precludes less costly or alternative solutions, may submit a written request that the RFP be changed. The request must set forth the recommended change and reason for proposing the change. The State Bar must receive any such request no later than 5 days before the deadline for submitting proposals.

G. Addenda

The State Bar may modify the RFP prior to the date fixed for submission by posting, mailing, emailing or faxing an addendum to the bidders known to be interested in submitting a proposal. If any bidder determines that an addendum unnecessarily restricts its ability to bid, it must notify the State Bar in writing no later than 5 days before the deadline for submitting proposals.

H. Withdrawal and Resubmission/Modification of Proposals

A proposal may be withdrawn at any time prior to the deadline for submitting proposals by notifying the State Bar in writing of its withdrawal. The notice must be signed by the bidder. The bidder may thereafter submit a new or modified proposal, provided that it is received at the State Bar no later than the deadline.

Modification offered in any other manner, oral or written, will not be considered. Proposals cannot be changed after the evaluation process begins.

I. Protest Procedure

A bidder may protest the award if it meets all the following conditions:

1. The bidder has submitted a proposal that it believes is or should have been the HSB, under the criteria set forth above;

2. The bidder believes that its proposal meets the State Bar's administrative and technical requirements, proposes services of proven quality and performance, and offers a competitive cost to the State Bar; and

3. The bidder believes that the State Bar has incorrectly selected another bidder.
A bidder qualified to protest should contact Andrew Conover, Procurement Supervisor, (415) 538-2207, to attempt an informal resolution. If this contact is unable to resolve the protest to the bidder's satisfaction, the bidder must file a written protest within 5 days of the notice of intention to award the contract. The written protest must state the facts surrounding the issue and the reasons the bidder believes the award to be invalid. The protest must be sent by certified or registered mail or delivered personally to:

The State Bar of California  
180 Howard Street  
San Francisco, CA 94105-1639

Attention: Peggy Van Horn, Chief Financial Officer

Protests will be reviewed and decided by the State Bar’s Award Protest Team within 30 days after the State Bar issues written acknowledgment of the protest. In the event that a protest is filed, the contract award will be postponed pending resolution of the protest.

J. News Releases

News releases pertaining to the award of a contract may not be made without the prior written approval of the State Bar.

K. Disposition of Materials

All materials submitted in response to an RFP will become the property of the State Bar of California and will be returned only at the State Bar's option and at the expense of the bidder. One copy of each proposal will be retained for official files and become a public record. Specific limited pages of a proposal, not including proposed cost and compensation, may be marked as proprietary and confidential. The bidder’s consent will be requested before release of such pages to non-State Bar personnel. By submitting a proposal, a bidder agrees to these terms and waives any right to pursue a cause of action for damages incurred as a result of the release of any information contained in a proposal.

III. STATEMENT OF WORK

A. The successful bidder will be expected to provide the following services:

1. Provide a statewide network of peer consultants with extensive personal recovery experience and familiarity with the legal profession and legal community (California lawyers preferred). Furthermore, via this network of available peer consultants, provide a network structure including a statewide presence, a telephonic “helpline,” immediate response
capabilities, a statewide network of local abstinence-based peer support
group meetings, and referrals to treatment when appropriate. Based upon
past experience, it is anticipated that these services will require
approximately 300 hours per month of service by network peer consultants.
Specific forms of assistance to “helpline” callers shall include:

a. Informing callers of both the LAP services and the Contractor’s
   abstinence-based peer support group meetings;

b. Linking callers with peers actively participating in local recovery
   meetings;

c. When necessary, providing callers with assistance in getting to
   abstinence-based peer support group meetings and/or to
   treatment; and,

d. Advising family members and friends of impaired attorneys of the
   assistance resources available and the strategies available to
   address the problem.

2. Participate in training provided by the LAP.

3. Submit for the State Bar’s prior written approval, with respect to both
   the content and the manner of distribution, any material referring to the
   aforementioned services, including but not limited to any material to be
   published in the general news media or legal media. Any advertising
   campaigns concerning the above services will be determined and
   carried out by the State Bar.

4. Work with staff of the LAP to develop a standard educational
   (mandatory continuing legal education: “MCLE”) curriculum that will
   educate the membership regarding the services of the peer support
   services contractor and the services of the LAP.

5. Deliver MCLE presentations on behalf of the LAP in accordance with
   the following procedure:

   a. Contractor must provide by email, in advance of the event, the
      name of the entity to which the presentation is being delivered,
      the date/time of the presentation, and the location;

   b. Contractor must represent to the audience that the contractor is
      speaking on behalf of the both the LAP and the contractor; and

   c. Contractor must provide a monthly billing statement identifying
      each presentation and the approximate number of attendees at
      each event.
The State Bar will reimburse the contractor separately for each speaking engagement or MCLE presentation delivered by the contractor.

6. Submit a written Report, on a monthly basis, to the Director of the LAP or the Director’s designee, in a format acceptable to the Director of the LAP, on the services provided pursuant to this contract. All reports shall be prepared so as to protect the privacy of and ensure the anonymity of all callers, consistent with B&P Code 6234. Such reports shall contain, at a minimum, the following numbers for the prior month:

   a. Telephone calls received from members requesting information about available forms of assistance;

   b. Telephone calls received from non-members (specifying relationship to member) requesting information about available forms of assistance to members;

   c. Telephone calls received from members requesting personal assistance;

   d. Telephone calls received from non-members (specifying relationship to member) requesting assistance for a member;

   e. Return phone calls placed by peer consultants to members and non-members;

   f. New program participants attending abstinence-based peer support group meetings;

   g. Contacts made by Contractor’s peer consultants with impaired members, and results from each contact;

   h. Members who have entered treatment as a result of the efforts of Contractor’s peer consultants;

   i. Members being monitored during the aftercare phase of treatment by Contractor’s peer consultants;

   j. New abstinence-based peer support group meetings begun;

   k. Number of members attending Contractor’s abstinence-based peer support group meetings during the period covered.
7. Provide administrative and budgetary reports with supporting documentation regarding project performance to the State Bar upon request, and submit to reasonable State Bar audits.

8. Ensure continuing compliance with all applicable federal, state or local laws, regulations, and rulings, pertaining to the activities undertaken under State Bar sponsorship.

IV. CONTRACTING REQUIREMENTS

Upon selection of a vendor, the terms set forth in this RFP are to be embodied in a definitive agreement containing such additional covenants and other provisions as may be mutually acceptable.

The State Bar contemplates that, in addition to the terms described above in this RFP, final agreement between the State Bar and the selected vendor will include, without limitation, the following terms. Submission of a proposal shall constitute agreement to contract on these terms, except for any term specifically reserved in the proposal for future negotiation.

A. Time of Essence

Time is of the essence with respect to Vendor's performance of the services and equipment to be provided in the final agreement.

B. Warranties and Representations

Contractor will warrant and represent that it possesses such expertise, experience and resources to perform the scope of services required in a diligent, timely and professional manner consistent with the highest standards of the industry. Contractor will supply at all times an adequate number of well-qualified personnel to perform the work. Contractor will provide a contact person available and authorized to remedy any non-conformity with this warranty.

C. Equipment, Tools, Supplies

The Contractor will supply all equipment, tools, supplies, offices, personnel, instrumentalities, transportation, support services and insurance, as well as all fees, fines, licenses, bonds or taxes required of or imposed against Contractor. The Contractor is not required to purchase, rent or hire any equipment, tools, supplies, offices, transportation, personnel, insurance or instrumentalities from the State Bar. The State Bar has no obligation whatsoever to provide any equipment, tools, supplies, offices, personnel, instrumentalities, transportation, support services or insurance required to perform services under this agreement.
D. Indemnity Obligations of Contractor

To the fullest extent permitted by law, the Contractor will agree to protect, indemnify, defend and hold the State Bar and the State Bar's Board of Governors, officers, employees, agents and representatives and each of their successors and assigns (the "Indemnities") entirely harmless from and against any and all claims, actions, demands, proceedings, liabilities, damages, judgments, fines, penalties, settlements, costs and charges, including, without limitation, attorneys' fees and expenses, arising directly or indirectly from or in connection with (a) any breach of the Agreement, (b) any actual or alleged negligent act, negligent error or omission, intentional misconduct of, or violation of any law by Contractor, the Contractor's employees, subcontractors, agents, representatives or assigns (collectively, the "Contractor's Agents") in the performance or non-performance of the professional services required to be performed by the Contractor under the Agreement; or (c) the State Bar's enforcement of its rights under this indemnity provision. The Contractor will agree that its obligations under this indemnity will survive the expiration and termination of this agreement.

In the event both the State Bar and Contractor are named as defendants in the same civil action, and the State Bar determines that a conflict of interest exists between the parties, Contractor will agree to provide, at its own cost, independent counsel for the State Bar. The State Bar may, at its option, designate its Office of General Counsel as equal participating counsel in any litigation wherein the Contractor defends the State Bar.

E. Insurance Obligations of Contractor

The Contractor will provide and keep in full force and effect during the term of this agreement, at the Contractor's own cost and expense, the following insurance policies for the joint benefit of the Contractor and the State Bar, with an insurer reasonably acceptable to the State Bar:

1. Commercial general liability insurance with a general aggregate limit (other than products/completed operations) of at least Two Million Dollars ($2,000,000.00); at least One Million Dollars ($1,000,000.00) personal and advertising injury limit; at least One Million Dollars ($1,000,000.00) premises and operations limit; at least One Million Dollars ($1,000,000.00) each occurrence limit;

2. Workers' compensation coverage as required by law, together with employer liability coverage with limits of not less than One Million Dollars ($1,000,000.00) per occurrence.

3. Comprehensive automobile liability insurance covering owned, leased, hired and non-owned vehicles with at least One Million Dollars ($1,000,000.00) combined single limit.
4. Professional liability insurance with a general aggregate limit of Two Million Dollars ($2,000,000) and an occurrence limit of two Million Dollars ($2,000,000).

The Contractor will deliver to the State Bar offices at 180 Howard Street, San Francisco, CA 94105 Attn: Andrew Conover, Procurement Supervisor, true and correct copies of its insurance policies required above, and certificates of such insurance within seven (7) days of the execution of this agreement. Each such policy will name the State Bar as an additional insured and will state that the Contractor’s policy shall be primary and that any insurance carried by the State Bar shall be noncontributing with respect thereto. Each such policy will provide for thirty (30) days prior written notice to the State Bar in the event of cancellation or reduction in coverage or amount. If the Contractor fails to secure and maintain insurance policies complying with the provisions of this agreement, the State Bar may purchase the appropriate insurance policies and the Contractor will pay upon demand the cost of it to the State Bar or the State Bar may terminate this agreement. In addition to the insurance required to be obtained and maintained by the Contractor, if the Contractor assigns any portion of the duties under this agreement in accordance with the terms, hereof, each subcontractor or assignee will purchase and maintain the same insurance coverage required hereunder.

The Contractor will immediately notify the State Bar if the Contractor's commercial general liability insurance contains restrictive endorsements other than those restrictive endorsements normally included in the State of California. If the Contractor's commercial general liability insurance contains such restrictive endorsements, the Contractor shall have five (5) business days to remove said restrictions. If the Contractor is unable to do so, the State Bar may terminate this agreement, and will be required to give the Contractor no more than two (2) days' notice of such termination, anything in this agreement to the contrary notwithstanding.

F. Termination

1. **At Will.** The agreement will be terminated by the State Bar, in its sole and complete discretion, upon **thirty (30) days** written notice to Contractor. In the event of termination pursuant to this section, the Contractor’s sole compensation will be for that portion of services performed or goods delivered up to the date of termination, together with reimbursable expenses, if any then due. Contractor will not be paid for any services, goods or reimbursable expenses associated with any work or service not specifically authorized by the State Bar.

2. **Default by Contractor.** This agreement may be terminated by the State Bar upon **fifteen (15) days** written notice to the Contractor in the event the Contractor is in default under any of its provisions. In the
event this agreement is terminated due to the default by the Contractor, the Contractor will not be entitled to receive any compensation for services performed or for any reimbursable expenses incurred, and the State Bar will have the right to have the services completed by other parties and the Contractor will reimburse the State Bar for the actual costs to complete the services in excess of the balance of the fee and reimbursable expenses, if any, provided for in this agreement. Any such act by the State Bar will not be deemed a waiver of any other right or remedy of the State Bar, including, without limitation, the State Bar's right to consequential damages caused directly or indirectly by the Contractor's default.

3. **Authorization of Funds.** If the term of this agreement extends into fiscal year(s) subsequent to that in which it is signed, it is understood that the continuation of this contract is subject to the authorization of sufficient funding for such purpose by the California State Legislature. If sufficient funds are not so authorized, the parties mutually agree that the contract may be terminated or amended as appropriate in response to the reduction in funding. If the agreement is terminated, Contractor agrees to take back any affected equipment, products, software, or hardware furnished under this contract, and relieve the State Bar of any further obligation, except for the State Bar’s obligation to pay for services already performed pursuant to this agreement.

4. **Automatic Termination.** This agreement will automatically terminate on the occurrence of any of the following events: (a) failure to maintain the confidentiality of any information; (b) bankruptcy or insolvency of contractor; (c) failure to comply with federal, state or local laws, regulations or licensing requirements, or (d) expiration of the agreement.

G. **Confidentiality and Publicity**

1. The Contractor will retain all confidential information provided by the State Bar in the strictest confidence and will neither use it nor disclose it to anyone other than employees requiring the information to perform services under this agreement without the prior written consent of the State Bar. The State Bar retains the right to enjoin any unauthorized disclosure in an appropriate court of law.

2. The Contractor will not issue any public announcements concerning the State Bar’s Lawyer Assistance Program **without the prior written consent** of the State Bar.
3. Contractor’s confidentiality obligations under the Agreement will be continuing and will survive the expiration or termination of the Agreement.

H. Compliance with Laws

The Contractor agrees to comply with all applicable federal, state, and local laws and regulations, including but not limited to the provisions of the Fair Employment and Housing Act (Govt. Code, § 12900 et seq.) and any applicable regulations promulgated there under (Cal. Code of Regs., tit. 2, § 72850.0 et seq.). Contractor agrees to include the non-discrimination and compliance provisions of this clause in any and all subcontracts to perform work under the agreement.

Contractor agrees to follow the written policies and procedures of the Program with respect to outreach efforts and participation in “interventions” as defined below in subparagraph 1. Contractor agrees not to participate in any such interventions without first obtaining prior written authorization from the Director of the LAP or her designee.

1. An “intervention” is defined as a meeting which is attended by a suspected chemically dependent person (“person”) and their family, friends, associates and/or others concerned, with or about the person, with or without a professional facilitator, at which the person is confronted with the facts and circumstances of his/her behavior patterns directly related to their use or abuse of alcohol or other mind altering chemical substances.

2. Contractor’s participation in any unauthorized intervention may constitute a material breach of this Agreement and may result in the immediate termination of this Agreement by the State Bar.

I. Assignment/Subcontracting

1. Assignment. The Contractor will not assign or transfer its interest, in whole or in part, under this agreement, without the written consent of the State Bar, which consent may be granted or withheld in the sole and absolute discretion of the State Bar.

2. Subcontracting. The Contractor may subcontract with other qualified firms or individuals as required to complete all, or a portion of, the delivery of equipment and services, with the prior written approval of the State Bar. The Contractor must clearly describe the reason for using any subcontractors, the specific role each subcontractor will play in the project, and the relationship between the Contractor and its subcontractor to be maintained during the term of this agreement. No subcontract will be approved unless the Contractor provides a written guarantee that the Contractor's firm will be contractually obligated to
assume all project responsibilities and the insurance requirements set forth above.

J. General Provisions

1. **Force Majeure.** Neither party will be deemed in default of this agreement or any provision hereunder to the extent that any delay or failure in the performance of the obligations of such party (other than the payment of money) results from any significant and material causes beyond its reasonable control and without fault or negligence by such party. Examples of such causes include, but are not limited to, (1) acts of God or public enemy, (2) acts of the government in either its sovereign or contractual capacity, (3) fires, (4) floods, (5) epidemics, (6) quarantine restrictions, (7) strikes, (8) embargoes, (9) earthquakes, and (10) unusually severe weather.

2. **Governing Law.** The agreement will be governed by the laws of the State of California without giving effect to its principles of conflict of laws.

3. **Arbitration.** Any question, claim or dispute arising out of or in connection with this agreement in excess of Five Thousand Hundred Dollars ($5,000.00) shall be referred to binding arbitration, except with respect to disputes regarding breaches of confidentiality. Such arbitration shall take place before a single arbitrator in the City and County of San Francisco, and shall be conducted in accordance with Part III, Title 9 of the California Code of Civil Procedure. The arbitrator shall apply legal principles in accordance with California law, without regard to its conflict of laws principles, unless the alleged claim or dispute is otherwise pre-empted by federal law. By agreeing to this arbitration clause, neither party waives applicable defenses or immunities available to it under California law. Any arbitration demand made under this clause must be made no later than one year from the expiration or termination of this agreement. Each party will be solely responsible for payment of its own pro rata share of any expenses and fees incurred during the course of arbitration. In no event will the arbitrator have the power or authority to award consequential damages, indirect or special damages, lost profits, loss of goodwill, punitive, or speculative damages. Disputes of Five Thousand Dollars ($5,000.00) or less shall be handled in Small Claims Court in the City and County of San Francisco.

4. **Audit.** Contractor agrees that the State Bar or its designee shall have the right to review and copy any financial records and supporting documentation pertaining to the performance of this Agreement. Contractor agrees to maintain such financial records for possible audit
for a minimum of three (3) years after final payment, unless a longer period of records retention is stipulated. Contractor agrees to allow the State Bar or its designee access to such records during normal business hours and to allow interviews of any employees who might reasonably have information related to such records. Further, Contractor agrees to include a similar right of the State Bar or its designee to audit records and interview staff in any subcontract related to performance of this Agreement.

5. **License.** In those instances where required, the Contractor represents and warrants that the Contractor holds a license, permit or special license to perform the services pursuant to this agreement, as required by law, or employs or works under the general supervision of the holder of such license, permit or special license and shall keep and maintain all such licenses, permits or special licenses in good standing and in full force and effect at all times while the Contractor is performing the services pursuant to the agreement.