

**Budget Plan for 2009 - 2012**  
**(Fee increases of 5% for 2010, 2011, and 2012)**

	2007 Actual	----- 2008 ----- Budget	Actual	----- 2009 ----- Budget	Revised	2010 Preliminary	2011 Roll-Over	2012 Roll-Over
<b>OPERATING REVENUE</b>	\$16,984,984	\$17,193,845	\$16,915,083	\$17,311,780	\$16,672,102	\$17,363,949	\$18,207,326	\$19,102,418
Cost Centers	13,859,583	14,769,173	14,267,682	15,527,977	14,989,457	15,408,548	15,782,621	16,156,694
Salary Saving/Overhead	465,959	0	388,951	0	0	0	0	0
Adjusted Cost Centers	14,325,542	14,769,173	14,656,633	15,527,977	14,989,457	15,408,548	15,782,621	16,156,694
Interfund/Overhead	2,460,300	3,171,617	3,096,247	3,158,976	3,095,796	3,185,059	3,280,611	\$3,376,163
<b>OPERATING EXPENSE</b>	\$16,785,842	\$17,940,790	\$17,752,880	\$18,686,953	\$18,085,253	\$18,593,607	\$19,063,232	\$19,532,857
<b>NET OPERATING RESULT</b>	\$199,142	(\$746,944)	(\$837,797)	(\$1,375,173)	(\$1,413,151)	(\$1,229,658)	(\$855,906)	(\$430,439)
Year-End Adjustment	230,020	0	(14,034)	0	0	0	0	0
Prior Year's Carry-Forward	3,423,532	3,852,694	3,852,694	3,000,864	3,000,864	1,587,713	358,055	(497,851)
<b>YEAR-END CARRY-FORWARD</b>	\$3,852,694	\$3,105,750	\$3,000,864	\$1,625,691	\$1,587,713	\$358,055	(\$497,851)	(\$928,290)

2010 examination fee increases take effect for G1002 with other fees effective January 1, 2010

2011 examination fee increases take effect for G1102 with other fees effective January 1, 2011

2012 examination fee increases take effect for G1202 with other fees effective January 1, 2012

**APPENDIX B**