

Budget Plan for 2009 - 2012
(Fee increases of 5% for 2010, 2011, and 2012)

| | 2007 Actual | ----- 2008 ----- Budget | Actual | ----- 2009 ----- Budget | Revised | 2010 Preliminary | 2011 Roll-Over | 2012 Roll-Over |
|-------------------------------|----------------|----------------------------|--------------|----------------------------|---------------|---------------------|-------------------|-------------------|
| OPERATING REVENUE | \$16,984,984 | \$17,193,845 | \$16,915,083 | \$17,311,780 | \$16,672,102 | \$17,363,949 | \$18,207,326 | \$19,102,418 |
| Cost Centers | 13,859,583 | 14,769,173 | 14,267,682 | 15,527,977 | 14,989,457 | 15,408,548 | 15,782,621 | 16,156,694 |
| Salary Saving/Overhead | 465,959 | 0 | 388,951 | 0 | 0 | 0 | 0 | 0 |
| Adjusted Cost Centers | 14,325,542 | 14,769,173 | 14,656,633 | 15,527,977 | 14,989,457 | 15,408,548 | 15,782,621 | 16,156,694 |
| Interfund/Overhead | 2,460,300 | 3,171,617 | 3,096,247 | 3,158,976 | 3,095,796 | 3,185,059 | 3,280,611 | \$3,376,163 |
| OPERATING EXPENSE | \$16,785,842 | \$17,940,790 | \$17,752,880 | \$18,686,953 | \$18,085,253 | \$18,593,607 | \$19,063,232 | \$19,532,857 |
| NET OPERATING RESULT | \$199,142 | (\$746,944) | (\$837,797) | (\$1,375,173) | (\$1,413,151) | (\$1,229,658) | (\$855,906) | (\$430,439) |
| Year-End Adjustment | 230,020 | 0 | (14,034) | 0 | 0 | 0 | 0 | 0 |
| Prior Year's Carry-Forward | 3,423,532 | 3,852,694 | 3,852,694 | 3,000,864 | 3,000,864 | 1,587,713 | 358,055 | (497,851) |
| YEAR-END CARRY-FORWARD | \$3,852,694 | \$3,105,750 | \$3,000,864 | \$1,625,691 | \$1,587,713 | \$358,055 | (\$497,851) | (\$928,290) |

2010 examination fee increases take effect for G1002 with other fees effective January 1, 2010

2011 examination fee increases take effect for G1102 with other fees effective January 1, 2011

2012 examination fee increases take effect for G1202 with other fees effective January 1, 2012

APPENDIX B